Capital Recommendations
and
Funding Sources

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Capital Recommendations and Funding Sources
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Capital Recommendations and Funding Sources
Section Index

FY2026
Capital Budget
Funding Recommendations

Title	Code*	Dep	Function	Cat*	FY2026 Department Request	Cash	Debt	Note	Page
Choral Risers and Acoustical Shells for Needham High School	N	School	Schools	1	60,000	60,000		New request for FY2026 was not in the plan before.	3-032
DPW Specialty Equipment - Dynapac Roller	M	Highway	Public Works	1	28,000	28,000			3-081
General Government Technology Replacement Request	N	School	General	1	896,000	896,000			3-070
Library Technology Plan	M	Library	Community	1	54,000	54,000			3-234
LIFEPAK 35 Defib Monitor	M	Fire	Public Safety	1	62,842	62,842		High priority life/safety	3-021
Ongoing PPE Replacement	M	Fire	Public Safety	1	103,958	103,958		High priority life/safety	3-024
School Copier Replacement	M	School	Schools	1	60,000	60,000			3-034
School Department Technology Replacement Request	P	School	Schools	1	577,875	577,875			3-040
School New and Replacement Furniture	P	School	Schools	1	25,000	25,000			3-046
Town Copier Replacement	N	School	General	1	28,000	28,000		New request for FY2026 was not in the plan before. Tier II	3-076
Town Facility Replacement Furniture and Office Fixtures	M	Manager	General	1	40,000	40,000		Recommended as Tier II	3-001
BMS Upgrades	M	Bldg Maint	Utilities	2	229,000	229,000		Recommended as Tier II	3-090
Center at the Heights- Option 1 Kitchen	M	COA	Community	2	245,000	245,000			3-219
Center at the Heights - Option 1a Fitness Room Expansions & Game Room Swap	M	COA	Community	2	70,000	70,000			3-224
Center at the Heights - Option 3 Handicap Accessible Rear Entrance	M	COA	Community	2	80,000	80,000			3-226

FY2026
Capital Budget
Funding Recommendations

Title	Code*	Dep	Function	Cat*	FY2026 Department Request	Cash	Debt	Note	Page
Eliot Boiler Replacement	P	Bldg Maint	Schools	2	560,000	560,000			3-093
HVAC Upgrades	M	Bldg Maint	Schools	2	80,000	80,000		Recommended as Tier II, priority item.	3-098
Library Renovation: Young Adult Area	M	Library	Community	2	2,386,000		2,386,000	Assigned to the Building Design & Construction Dept (PPBC)	3-246
NHS Stairs Repair	U	Bldg Maint	Schools	2	1,040,000	1,040,000		Funding advanced due to the condition of the area.	3-106
Sustainable Building Retrofit Program	M	Various	Utilities	2	100,000	100,000			3-111
Theatrical Lighting, Sound, & Rigging Repairs	M	School	Schools	2	2,051,090		1,812,820	Funding Newman School; design ($238,270) for next phase on hold while the MSBA process for the Pollard School is underway.	3-52
Athletic Facility Improvements (Eliot School Grounds Renovation)	M	Parks	Community	3	69,960			Application filed with CPC	3-163
NPDES Support Projects	M	Engineering	Stormwater	3	1,622,000	500,000		Funding request increased from prior year ($1,622K v $816K) planned funding source lower.	3-119
Public Works Infrastructure Program	M	Highway	Transportation Network	3	5,480,000	5,480,000		$3,000,000 Tier I recommendation; balance ($2,480,000) priority Tier II funding recommendation.	3-143
Quiet Zone Safety Upgrades	M	Engineering	Transportation Network	3	3,500,000		3,500,000		3-130
Street Acceptance for Parkvale Road	N	Engineering	Transportation Network	3	250,000	250,000		Recommended as Tier II; Subject to Betterment	3-132
Street Acceptance for Sachem Road	N	Engineering	Transportation Network	3	250,000	250,000		Recommended as Tier II; Subject to Betterment	3-134

FY2026
Capital Budget
Funding Recommendations

Title	Code*	Dep	Function	Cat*	FY2026 Department Request	Cash	Debt	Note	Page
Trail Resurfacing and Improvements	P	Parks	Community	3	75,000	75,000		Recommended as Tier II	3-171
Transportation Safety Committee	P	Engineering	Transportation Network	3	100,000	100,000			3-157
Replace Unit 111 2013 John Deere Trackless MT6	S	Highway	Public Works	4	283,454	283,454		Recommended as Tier II	3-006
Replace Unit 126 2016 Wanco WVTMM	BT	Highway	Public Works	4	23,205			Does not meet the requirement for CIP; May be funded through Operating Budget.	3-006
Replace Unit 143 2019 Volvo L90H Loader	S	Solid Waste	Public Works	4	434,910	434,910			3-006
Replace Unit 322 2016 Cross Country 16' Utility	BT	Parks	Public Works	4	6,141			Does not meet the requirement for CIP; May be funded through Operating Budget.	3-006
Replace Unit 332 2016 Cross Country 618TL5	BT	Parks	Public Works	4	6,141			Does not meet the requirement for CIP; May be funded through Operating Budget.	3-006
Replace Unit 336 2017 Toro Groundmaster 5910 Mower	S	Parks	Public Works	4	177,100	177,100		Recommended as Tier II	3-006
Replace Unit 36 2014 Warren Ejector	T	Solid Waste	Public Works	4	116,184	116,184		Recommended as Tier II	3-006
Replace Unit 452 2013 Ford Taurus	C	Assessing	General	4	69,370	69,370		Recommended as Tier II	3-006
Replace Unit 50 2016 Ford F250 Super Duty	C	Parks	Public Works	4	92,502	92,502		Recommended as Tier II	3-006
Replace Unit 52 2018 Toyota RAV4	C	Highway	Public Works	4	52,675	52,675		Recommended as Tier II	3-006
Replace Unit 579 2014 Ford Explorer Interceptor	C	Police	Public Safety	4	41,181	41,181			3-006
Replace Unit 70 2017 Ford F550 Super Duty	S	Parks	Public Works	4	128,951	128,951		Recommended as Tier II	3-006
Replace Unit 708 2016 Ford Transit S7E1	C	Bldg Maint	Public Works	4	90,886	90,886		Recommended as Tier II	3-006
Replace Unit 71 2017 Ford F550 Super Duty	S	Parks	Public Works	4	128,951	128,951		Recommended as Tier II	3-006

FY2026
Capital Budget
Funding Recommendations

Title	Code*	Dep	Function	Cat*	FY2026 Department Request	Cash	Debt	Note	Page
Replace Unit 8 2014 INTERNATIONAL 7400 Series	S	Highway	Public Works	4	445,410	445,410		Recommended as Tier II	3-006
Replace Unit 81 2011 Ford F550 Super Duty	S	Solid Waste	Public Works	4	111,842	111,842		Recommended as Tier II	3-006
Replace Unit Bus 1 2017 Blue Bird School Bus (Diesel)	S	School	Schools	4	375,437	375,437		Proposed replacement is all electric.	3-006
Replace Unit C-02 2021 Chevy Tahoe	C	Fire	Public Safety	4	108,627	108,627		Recommended as Tier II, priority item.	3-006
Replace Unit R-04 2017 Ford E450 Ambulance	S	Fire	Public Safety	4	638,220	638,220			3-006
General Fund					23,454,912	14,290,375	7,698,820		
Public Works Facilities Improvements (Phase 2 Design and Phase 1 Construction)	P	All	Public Works	5	22,000,000		22,000,000	Jack Cogswell Building Tier I ($22,000,000; Portion of funding ($2,400,000) for Phase Two Design is Tier II.	3-84
Purchase of Open Space	P	Recreation	Community	5	1,000,000			Parcel not available	3-272
Total Including Extraordinary				5	46,454,912	14,290,375	29,698,820		
Action Park & Pickleball Court	M	Parks	Community	3	300,000	300,000		Subject to approval by CPC	3-248
Trail Signage and Kiosk Installation	N	Parks	Community	3	104,400	104,400		Subject to approval by CPC	3-016
Community Preservation					404,400	404,400			

FY2026
Capital Budget
Funding Recommendations

Title	Code*	Dep	Function	Cat*	FY2026 Department Request	Cash	Debt	Note	Page
Cooks Bridge Sewer Pump Station Replacement	P	Sewer	Utilities	3	195,000	195,000			3-181
Sewer System Infiltration and Inflow	M	Sewer	Utilities	3	1,000,000	1,000,000		May be funded by I&I mitigation payment Tier II	3-189
Sewer Enterprise Fund					1,195,000	1,195,000			
Charles River Water Treatment Plant HVAC Upgrades	P	Water	Utilities	2	405,000	405,000			3-194
Water Distribution System Improvements (Mills/Sachem) (Mayo/Harris to GPA)	P	Water	Utilities	3	49,500	49,500			3-200
Water Distribution System Improvements - Master Plan	P	Water	Utilities	3	250,000	250,000			3-201
Water Service Connections	N	Water	Utilities	3	500,000		500,000	May be funded by cash if available.	3-208
Replace Unit 160 2013 Wach Utility (Mini Vactor)	T	Water	Utilities	4	96,717	96,717		Recommended as Tier II	3-006
Replace Unit 193 2011 Magnum MLT3060K (Light Tower)	BT	Water	Utilities	4	16,984			Does not meet the requirement for CIP; May be funded through Operating Budget.	3-006
Replace Unit 26 2018 Ford F250 Super Duty XL 2018	C	Water	Utilities	4	92,503	92,503		Recommended as Tier II	3-006
Replace Unit 27 2018 Ford F150 XL	C	Water	Utilities	4	84,265	84,265		Recommended as Tier II	3-006
Water Enterprise Fund					1,494,969	977,985	500,000		
Totals Excluding Extraordinary					26,549,281	16,867,760	8,198,820		

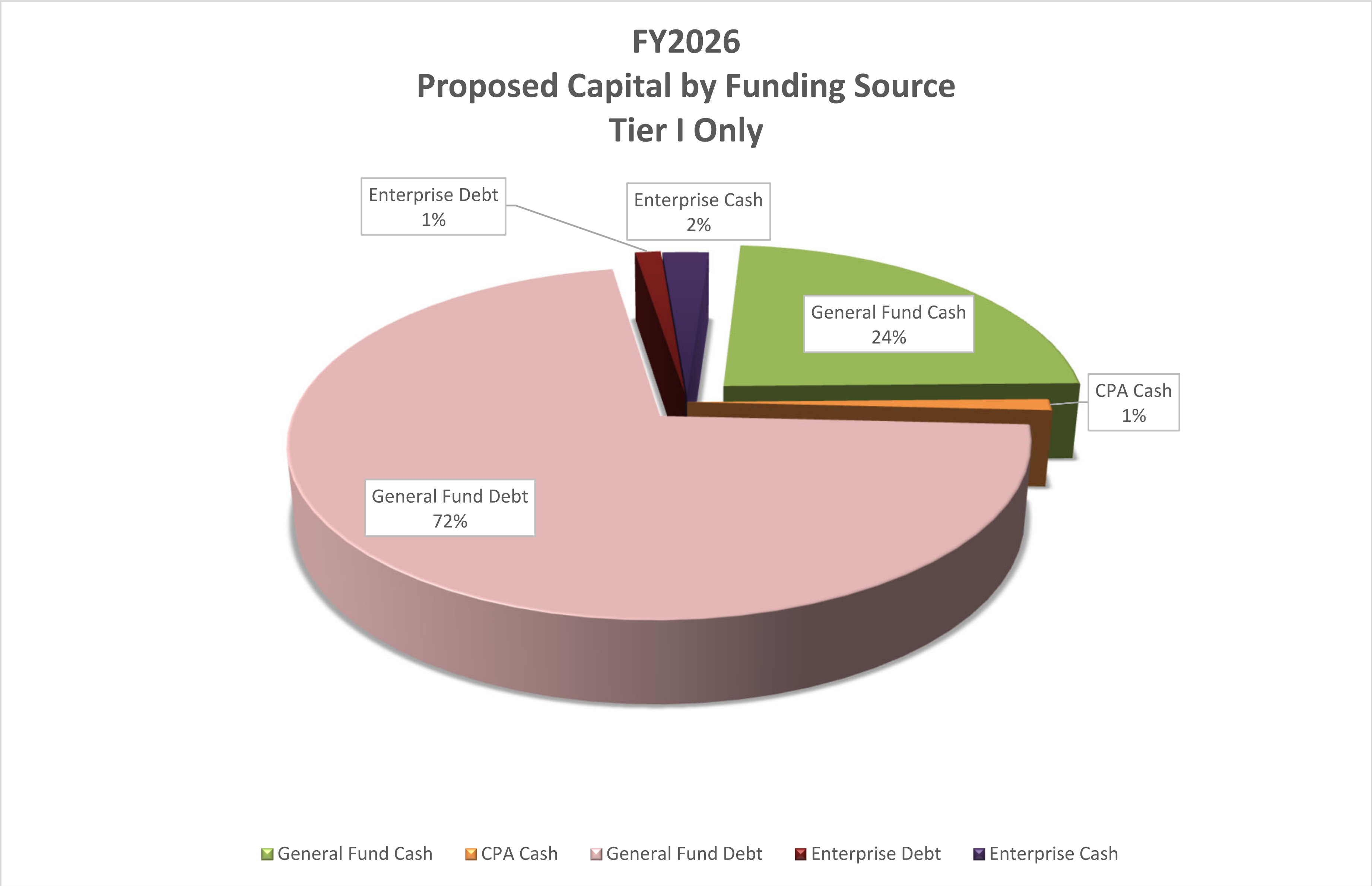
FY2026
Capital Budget
Funding Recommendations

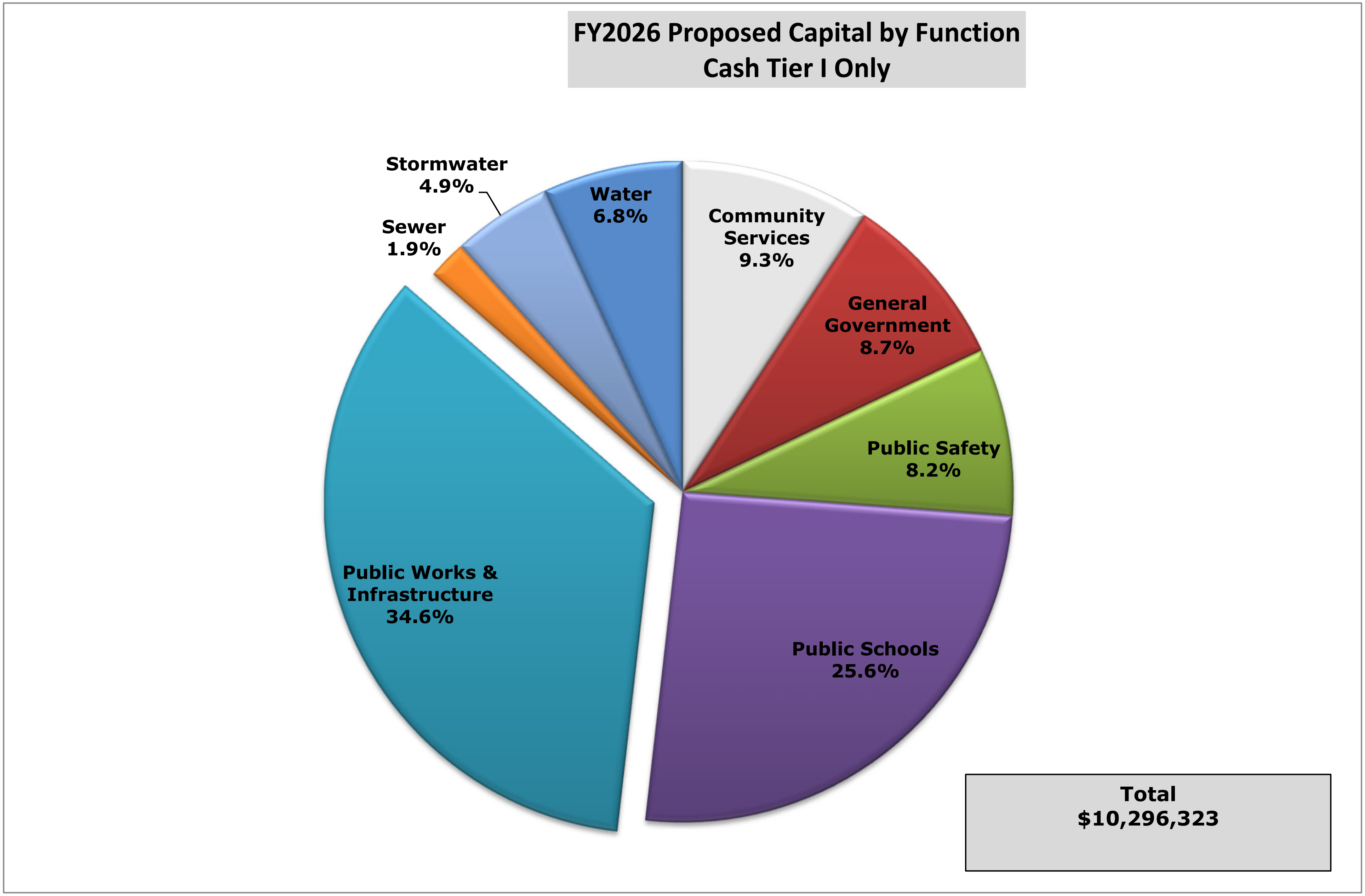
Title	Code*	Dep	Function	Cat*	FY2026 Department Request	Cash	Debt	Note	Page
Totals					49,549,281	16,867,760	30,198,820		
Totals Excluding Extraordinary (Tier I Only)						10,296,323	8,198,820		

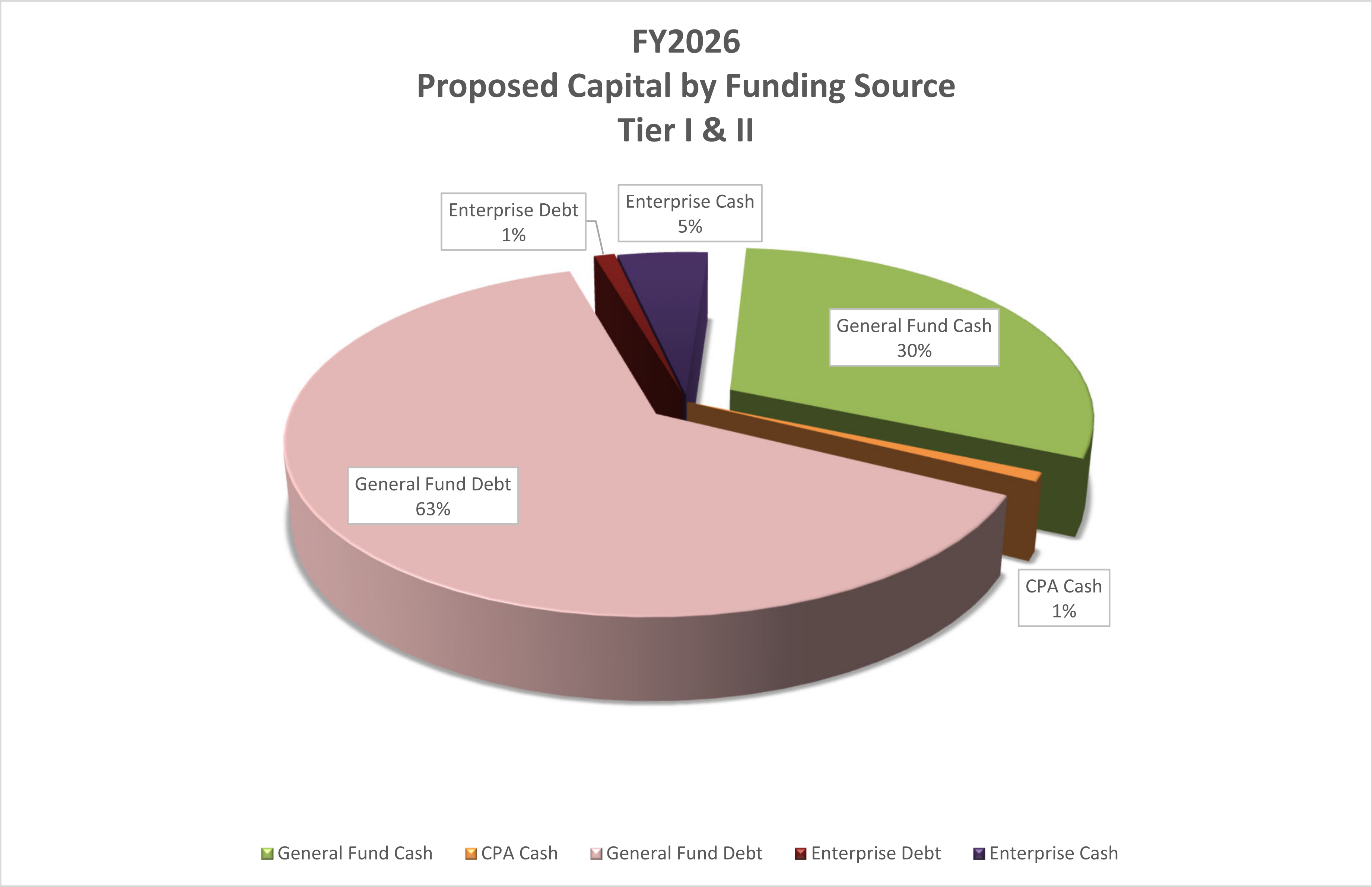
Code
B = Funding may be considered under the operating budget/special warrant article
C = Core Fleet
D = Recommendation is deferred or on hold pending other actions
E = Emergency approval
F = Funded appropriation outside the capital plan
G = Request may not qualify as capital submission
L = Specialized Fleet Equipment
I = Project submission is incomplete or waiting additional information
M = Submission has been modified from previous submission
N = New submission with this CIP
P = Project request has appeared in previous CIP's
Q = Request does not qualify as a capital submission
R = Request is a regularly occurring capital expense
S = No recommendation; under study
U = Urgent request based on identified conditions

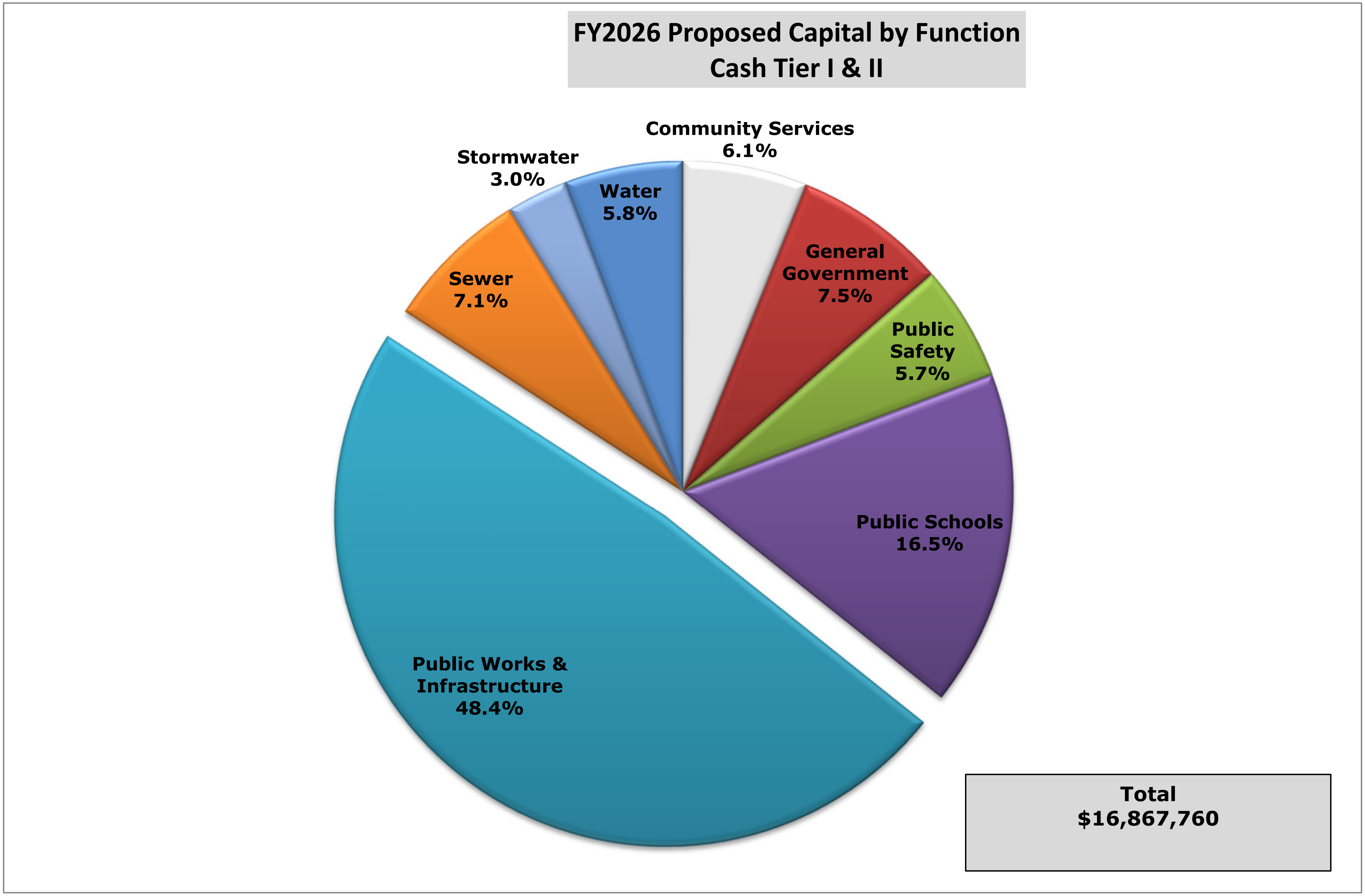
Cat (Category)
1 = Equipment or Technology
2 = Building or Facility
3 = Infrastructure
4 = Fleet
5 = Extraordinary

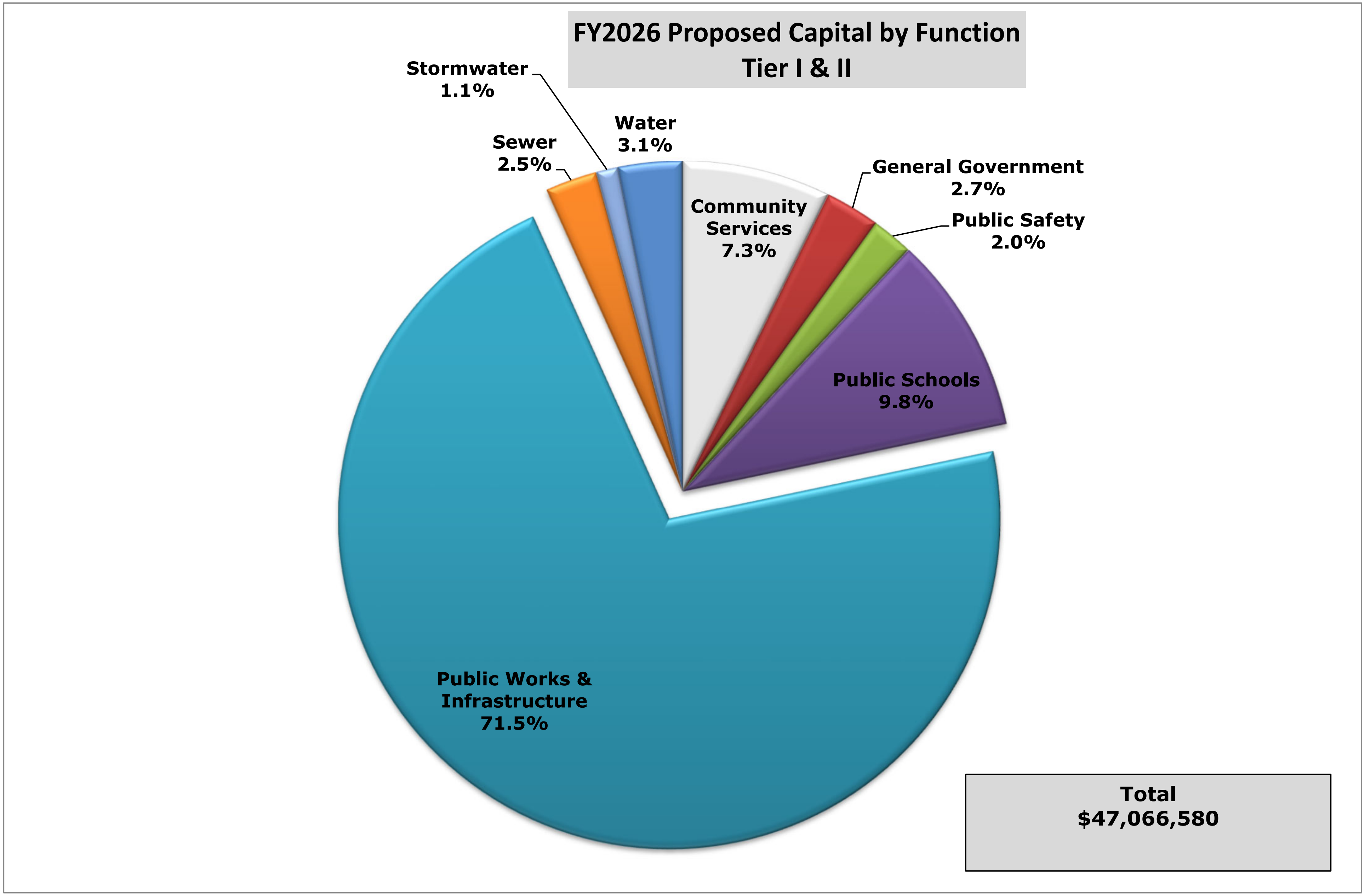
Truck Classification
Class 1 = Smallest Pick-up Trucks 6,000 lbs.
Class 2 = Full Size or 1/2 Ton Pick-up Trucks 6K to 10K lbs. (ex Ford F150 and F250)
Class 3 = Heavy Duty Pick-up Trucks 10K to 14K lbs. (ex Ford F350)
Class 4 = Medium Size Work Trucks 14K to 16K lbs. (ex Ford F450)
Class 5 = Medium Job Trucks 16K to 19.5K lbs. (ex Ford F550)
Class 6 = Medium to Large Trucks 19.5K to 26K (ex Ford F650)
Class 7 = Heavy Duty Trucks 26K to 33K (ex Ford F750) Requires Class B Commercial
Class 8 = Largest Heavy Duty Trucks 33K lbs. or more (specialized equipment)


FY2026
Proposed Capital by Funding Source
Tier I Only
Enterprise Debt
1%
Enterprise Cash
2%
General Fund Cash
24%
CPA Cash
1%
General Fund Debt
72%
General Fund Cash
CPA Cash
General Fund Debt
Enterprise Debt
Enterprise Cash


FY2026 Proposed Capital by Function
Cash Tier I Only
Stormwater
4.9%
Water
6.8%
Community
Services
9.3%
Sewer
1.9%
General
Government
8.7%
Public Safety
8.2%
Public Works &
Infrastructure
34.6%
Public Schools
25.6%
Total
$10,296,323


FY2026
Proposed Capital by Funding Source
Tier I & II
Enterprise Debt
1%
Enterprise Cash
5%
General Fund Cash
30%
General Fund Debt
63%
CPA Cash
1%
General Fund Cash
CPA Cash
General Fund Debt
Enterprise Debt
Enterprise Cash


FY2026 Proposed Capital by Function
Cash Tier I & II
Community Services
6.1%
Stormwater
3.0%
Water
5.8%
General
Government
7.5%
Sewer
7.1%
Public
Safety
5.7%
Public Schools
16.5%
Public Works &
Infrastructure
48.4%
Total
$16,867,760


FY2026 Proposed Capital by Function
Tier I & II
Stormwater
1.1%
Water
3.1%
Sewer
2.5%
General Government
2.7%
Community
Services
7.3%
Public Safety
2.0%
Public Schools
9.8%
Public Works &
Infrastructure
71.5%
Total
$47,066,580

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
General Fund Cash																	
Brine Maker	M	Public Works			151,000	151,000							151,000	151,000			**136**
Choral Risers and Acoustical Shells for Needham High School	N	Schools	60,000										-	-			**32**
DPW Specialty Equipment - Dynapac Roller	M	Public Works	28,000	28,000									28,000	28,000			**81**
DPW Specialty Equipment - Wright Stander Mower	P	Public Works			29,000	29,000							29,000	29,000			**82**
DPW Specialty Equipment - Falcon Asphalt Hot Box/Recycler	N	Public Works			51,000	51,000							51,000	51,000			**82**
DPW Specialty Equipment - Mounted Snow Blower	M	Public Works					280,000	280,000					280,000	280,000			**83**
General Government Technology Replacement Request	N	General	896,000	896,000	320,000	320,000	363,500	363,500	603,500	603,500	744,000	744,000	2,927,000	2,927,000			**70**
Library Technology Plan	M	Community	54,000	54,000	38,000	38,000							92,000	92,000			**234**
LIFEPAK 35 Defib Monitor	M	Public Safety	62,842	62,842									62,842	62,842			**21**
Ongoing PPE Replacement	M	Public Safety	103,958	103,958	146,246	146,246	133,912	133,912	72,242	72,242	49,336	49,336	505,694	505,694			**24**
Road Weather Information System (RWIS)	N	Public Works											-	-			**138**
School Copier Replacement	M	Schools	60,000	60,000	70,000	70,000	80,000	80,000	70,000	70,000	120,000	120,000	400,000	400,000			**34**
School Department Technology Replacement Request	P	Schools	577,875	577,875	694,575	694,575	723,500	723,500	887,950	887,950	698,850	698,850	3,582,750	3,582,750			**40**
School New and Replacement Furniture	P	Schools	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	125,000	125,000			**46**
Town Copier Replacement	N	General	28,000		31,000	31,000	34,000						31,000	31,000			**76**
Town Facility Replacement Furniture and Office Fixtures	M	General	40,000				40,000	40,000			40,000	40,000	80,000	80,000			**1**
													-	-			
Equipment & Technology			1,935,675	1,807,675	1,555,821	1,555,821	1,679,912	1,645,912	1,658,692	1,658,692	1,677,186	1,677,186	8,345,286	8,345,286	-	-	
BMS Upgrades	M	Utilities	229,000		425,000								-	-			**90**
Center at the Heights - Activated Roof Deck	M	Community					65,000		215,000				-	-			**212**
Center at the Heights- Option 1 Kitchen	M	Community	245,000	245,000	1,033,500	1,033,500							1,278,500	245,000	1,033,500		**219**

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Center at the Heights - Option 1a Fitness Room Expansions & Game Room Swap	M	Community	70,000	70,000	351,500	351,500							421,500	70,000	351,500		**224**
Center at the Heights - Option 3 Handicap Accessible Rear Entrance	M	Community	80,000	80,000	320,000	320,000							400,000	80,000	320,000		**226**
Eliot Boiler Replacement	P	Schools	560,000	560,000									560,000	560,000			**93**
Hillside Maintenance	M	General			80,000	80,000	1,200,000						80,000	80,000			**95**
HVAC Upgrades	M	Schools	80,000		1,350,000	1,350,000	50,000	50,000	160,000	160,000	72,000	72,000	1,632,000	1,632,000			**98**
Library Renovation: Children's Area	M	Community			544,000		2,990,000						-	-			**240**
Library Renovation: Rosemary Circulation Area & Multi-Purpose Room	P	Community							396,000		2,060,000		-	-			**243**
Library Renovation: Young Adult Area	M	Community	2,386,000	2,386,000									2,386,000	-	2,386,000		**246**
NHS Stairs Repair	U	Schools	1,040,000	1,040,000									1,040,000	1,040,000			**106**
Pollard and Mitchell Schools Longevity Repairs	I	Schools											-	-			**108**
Ridge Hill Barn Repairs	I	Community											-	-			**109**
RTS Property Improvements	M	Public Works			474,000		99,000		766,000				-	-			**175**
Sustainable Building Retrofit Program	M	Utilities	100,000	100,000	125,000	125,000	150,000	150,000	175,000	175,000	200,000	200,000	750,000	750,000			**111**
Theatrical Lighting, Sound, & Rigging Repairs	M	Schools	2,051,090	1,812,820	2,029,673		2,070,617						1,812,820	-	1,812,820		**52**
													-	-			
Buildings & Facilities			6,841,090	6,293,820	6,732,673	3,260,000	6,624,617	200,000	1,712,000	335,000	2,332,000	272,000	10,360,820	4,457,000	5,903,820	-	
Action Park & Pickleball Court	M	Community	300,000	300,000	3,000,000								300,000	-		300,000	**248**
Athletic Facility Improvements (Eliot School Grounds Renovation)	M	Community	69,960		1,500,000								-	-			**163**
Athletic Facility Improvements (DeFazio Lighting Improvements)	N	Community					649,000						-	-			**168**
Athletic Fields Master Study	M	Community					45,000	45,000					45,000	45,000			**251**
Cricket Field Building Improvements	M	Community					30,000		300,000				-	-			**253**

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
DeFazio-Carleton Pavilion	P	Community							50,000	50,000			50,000	50,000			**258**
DeFazio Playground Renovation	M	Community					425,000	425,000					425,000	-		425,000	**262**
Disc Golf Course	NI	Community											-	-			**264**
Downtown Redesign - Great Plain Avenue Corridor	I	Transportation Network											-	-			**139**
Municipal and School Parking Lot Resurfacing	N	Transportation Network			350,000				250,000				-	-			**140**
NPDES Support Projects	M	Stormwater	1,622,000	500,000									500,000	500,000			**119**
NPDES Support Projects	M	Stormwater			1,026,500	425,000							425,000	-		425,000	**122**
NPDES Support Projects	M	Stormwater					1,223,000	425,000					425,000	-		425,000	**124**
NPDES Support Projects	M	Stormwater							1,279,000	425,000			425,000	-		425,000	**126**
NPDES Support Projects	N	Stormwater									1,350,000	425,000	425,000	-		425,000	**128**
Off Leash Dog Park	NI	Community											-	-			**170**
Perry Park Improvements	N	Community							50,000				-	-			**266**
Public Works Infrastructure Program	M	Transportation Network	5,480,000	3,000,000									3,000,000	3,000,000			**143**
Public Works Infrastructure Program	M	Transportation Network			4,956,250	3,500,000							3,500,000	3,500,000			**148**
Public Works Infrastructure Program	M	Transportation Network					5,121,700	4,000,000					4,000,000	4,000,000			**151**
Public Works Infrastructure Program	M	Transportation Network							4,443,000	4,500,000			4,500,000	4,500,000			**153**
Public Works Infrastructure Program	N	Transportation Network									6,767,000	5,000,000	5,000,000	5,000,000			**155**
Quiet Zone Safety Upgrades	M	Transportation Network	3,500,000	3,500,000									3,500,000	-	3,500,000		**130**
Rosemary Pool Shade Improvements	M	Community			125,000								-	-			**269**
Street Acceptance for Parkvale Road	N	Transportation Network	250,000										-	-			**132**
Street Acceptance for Sachem Road	N	Transportation Network	250,000										-	-			**134**

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Trail Resurfacing and Improvements	P	Community	75,000		80,000		85,000						-	-			**171**
Trail Signage and Kiosk Installation	N	Community	104,400	104,400									104,400	-		104,400	**16**
Transportation Safety Committee	P	Transportation Network	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000			**157**
													-	-			
Infrastructure & Land			11,751,360	7,504,400	11,137,750	4,025,000	7,678,700	4,995,000	6,472,000	5,075,000	8,217,000	5,525,000	27,124,400	21,095,000	3,500,000	2,529,400	
Replace Unit 1 2018 Toyota RAV4 Hybrid	C	Public Works					56,427						-	-			**10**
Replace Unit 104 2016 Volvo L110 Loader	S	Public Works			436,004								-	-			**8**
Replace Unit 106 2015 Prinoth SW4S	S	Public Works							314,270				-	-			**12**
Replace Unit 111 2013 John Deere Trackless MT6	S	Public Works	283,454										-	-			**6**
Replace Unit 116 2014 Prinoth SW4S	S	Public Works			293,375								-	-			**8**
Replace Unit 117 2015 Prinoth SW4S	S	Public Works					303,643						-	-			**10**
Replace Unit 12 2018 Ford F150	C	Public Works					90,266						-	-			**10**
Replace Unit 120 2017 Wanco WVTMM	BT	Public Works					24,858						-	-			**10**
Replace Unit 121 2020 Wanco	T	Public Works									26,628		-	-			**14**
Replace Unit 122 2020 Wanco	T	Public Works									26,628		-	-			**14**
Replace Unit 126 2016 Wanco WVTMM	BT	Public Works	23,205										-	-			**6**
Replace Unit 127 2018 Wanco WVTMM	BT	Public Works					24,858						-	-			**10**
Replace Unit 129 2018 Sure-Trac	BT	Public Works									20,845		-	-			**14**
Replace Unit 143 2019 Volvo L90H Loader	S	Public Works	434,910	434,910									434,910	434,910			**6**
Replace Unit 15 2017 Ford Explorer	C	Public Works			54,519								-	-			**8**
Replace Unit 181 2020 Elgin Pelican Sweeper	S	Public Works									822,859		-	-			**14**
Replace Unit 182 2018 Elgin Pelican Sweeper	S	Public Works					767,554						-	-			**10**

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Replace Unit 183 2017 Giant-Vac Monster	T	Public Works							52,853				-	-			**12**
Replace Unit 253 2010 Vermeer SC802 Stump Grinder	T	Public Works			93,314								-	-			**8**
Replace Unit 254 2013 Bandit 250XP	T	Public Works			83,360								-	-			**8**
Replace Unit 3 2012 Ford F450 Super Duty	S	Public Works			133,464								-	-			**8**
Replace Unit 301 2019 Ford Transit Cargo	C	Public Works							100,766				-	-			**12**
Replace Unit 322 2016 Cross Country 16' Utility	BT	Public Works	6,141										-	-			**6**
Replace Unit 328 2018 Cross Country	BT	Public Works									11,495		-	-			**14**
Replace Unit 330 2018 Sure-Trac	BT	Public Works									12,712		-	-			**14**
Replace Unit 332 2016 Cross Country 618TL5	BT	Public Works	6,141										-	-			**6**
Replace Unit 336 2017 Toro Groundmaster 5910 Mower	S	Public Works	177,100										-	-			**6**
Replace Unit 36 2014 Warren Ejector	T	Public Works	116,184										-	-			**6**
Replace Unit 39 2022 Ford F550 Super Duty	S	Public Works									147,974		-	-			**14**
Replace Unit 4 2019 Ford F350 Super Duty	S	Public Works									106,149		-	-			**14**
Replace Unit 401 2019 Ford Transit Connect Wagon	C	Community							76,738				-	-			**12**
Replace Unit 402 2017 Ford Transit 350	C	Community			335,919								-	-			**8**
Replace Unit 405 2019 Ford Transit 350	C	Community							359,845				-	-			**12**
Replace Unit 42 2014 International 7 Workstar 7600	S	Public Works			542,312								-	-			**8**
Replace Unit 43 2021 Ford F350	S	Public Works							102,560				-	-			**12**
Replace Unit 44 2018 Toyota RAV4 Hybrid	C	Public Works					56,427						-	-			**10**
Replace Unit 452 2013 Ford Taurus	C	General	69,370										-	-			**6**
Replace Unit 46 2018 Toyota RAV4 Hybrid	C	Public Works					47,871						-	-			**10**

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Replace Unit 47 2018 International 7400	S	Public Works									511,118		-	-			**14**
Replace Unit 48 2019 Ford F450 Super Duty	S	Public Works			133,464								-	-			**8**
Replace Unit 49 2017 Mack GU713	S	Public Works							580,356				-	-			**12**
Replace Unit 50 2016 Ford F250 Super Duty	C	Public Works	92,502										-	-			**6**
Replace Unit 52 2018 Toyota RAV4	C	Public Works	52,675										-	-			**6**
Replace Unit 55 2019 Ford F550 Super Duty	S	Public Works			133,464								-	-			**8**
Replace Unit 56 2020 Ford F250 Super Duty	C	Public Works					99,091						-	-			**10**
Replace Unit 57 2020 Ford F350 Super Duty	C	Public Works					99,091						-	-			**10**
Replace Unit 579 2014 Ford Explorer Interceptor	C	Public Safety	41,181	41,181									41,181	41,181			**6**
Replace Unit 58 2019 Spec Utility SW045	T	Public Works					124,459						-	-			**10**
Replace Unit 6 2015 International 7400 Series	S	Public Works			460,999								-	-			**8**
Replace Unit 60 2020 Spector SW045	T	Public Works							128,815				-	-			**12**
Replace Unit 600 2018 Ford Transit Cargo	C	Schools							100,831	100,831			100,831	100,831			**12**
Replace Unit 601 2018 Ford Transit Cargo Van	C	Schools			76,236	76,236							76,236	76,236			**8**
Replace Unit 62 2016 Cross Country	BT	Public Works									7,047		-	-			**14**
Replace Unit 63 2018 Steco Refuse Trailer (Spector)	T	Public Works			120,250								-	-			**8**
Replace Unit 64 2022 Spector SW045	T	Public Works									133,323		-	-			**14**
Replace Unit 65 2019 Ford F350 Super Duty	S	Public Works			95,740								-	-			**8**
Replace Unit 7 2017 International 7400	S	Public Works							493,834				-	-			**12**
Replace Unit 70 2017 Ford F550 Super Duty	S	Public Works	128,951										-	-			**6**
Replace Unit 702 2019 Ford F250 Super Duty	C	Public Works									106,149		-	-			**14**

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Replace Unit 704 2019 Ford Transit Connect Cargo	C	Public Works							100,766				-	-			14
Replace Unit 704 2020 Ford F150 XL	C	Public Works									106,149		-	-			12
Replace Unit 706 2017 Ford Econ T250	C	Public Works			94,067								-	-			8
Replace Unit 708 2016 Ford Transit S7E1	C	Public Works	90,886										-	-			6
Replace Unit 71 2017 Ford F550 Super Duty	S	Public Works	128,951										-	-			6
Replace Unit 715 2020 Ford Transit Cargo Van	C	Public Works									104,293		-	-			14
Replace Unit 76 2019 Bobcat A770	S	Public Works							166,125				-	-			12
Replace Unit 8 2014 INTERNATIONAL 7400 Series	S	Public Works	445,410										-	-			6
Replace Unit 80 2019 International 7300	S	Public Works			962,382								-	-			8
Replace Unit 81 2011 Ford F550 Super Duty	S	Public Works	111,842										-	-			6
Replace Unit 91 2000 Screen Machine Scalper 107D	T	Public Works			256,473								-	-			8
Replace Unit 92 2019 Ford T150 Transit Cargo	C	Public Works							100,766				-	-			12
Replace Unit 93 2015 McCloskey Brothers Trommel Screener	T	Public Works			289,076								-	-			8
Replace Unit Bus 1 2017 Blue Bird School Bus (Diesel)	S	Schools	375,437	375,437									375,437	375,437			6
Replace Unit Bus 14 2021 Blue Bid (Gas)	S	Schools									430,823		-	-			14
Replace Unit C-01 2023 Chevy Tahoe	C	Public Safety							107,858	107,858			107,858	107,858			12
Replace Unit C-02 2021 Chevy Tahoe	C	Public Safety	108,627										-	-			6
Replace Unit C-07 2015 Ford 350	C	Public Safety			124,151	124,151							124,151	124,151			8
Replace Unit C-42 2020 Ford Edge	C	Public Safety			82,749	82,749							82,749	82,749			8
Replace Unit E-02 2020 E-One Typhoon	S	Public Safety									1,549,393	1,549,393	1,549,393	-	1,549,393		14
Replace Unit E-03 2014 KME Fire Engine (79' Aerial)	S	Public Safety					2,167,951	2,167,951					2,167,951	-	2,167,951		10

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Replace Unit R-01 2021 Ford E550 Ambulance	S	Public Safety							707,608	707,608			707,608	707,608			**12**
Replace Unit R-02 2022 Ford E550 Horton	S	Public Safety									732,626	732,626	732,626	732,626			**14**
Replace Unit R-04 2017 Ford E450 Ambulance	S	Public Safety	638,220	638,220									638,220	638,220			**6**
Replace Unit SV-1 2018 Polaris Ranger XP900	S	Public Safety			153,393	153,393							153,393	153,393			**8**
Replace Unit Van 01 2020 Ford Transit 150 AWD	C	Schools							102,446	102,446			102,446	102,446			**12**
Replace Unit Van 02 2020 Ford Transit 150 AWD	C	Schools					98,981	98,981					98,981	98,981			**10**
Replace Unit Van 04 2019 Ford Transit 150 AWD	C	Schools					98,981	98,981					98,981	98,981			**10**
Replace Unit Van 11 2018 Ford Transit 150	C	Schools			95,634	95,634							95,634	95,634			**8**
Program Funding Unallocated Assumption						1,570,000		1,870,000		1,900,000		2,000,000	7,340,000	7,340,000			
Fleet			3,331,187	1,489,748	5,050,345	2,102,163	4,060,458	4,235,913	3,596,437	2,918,743	4,856,211	4,282,019	15,028,586	11,311,242	3,717,344	-	
Total			23,859,312	17,095,643	24,476,589	10,942,984	20,043,687	11,076,825	13,439,129	9,987,435	17,082,397	11,756,205	60,859,092	45,208,528	13,121,164	2,529,400	

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Mitchell School Renovation Addition (Master Plan Option C1a)	M	Schools											-	-			**59**
Pollard Middle School Renovation Addition (Master Plan Option C1a)	M	Schools			311,165,000								-	-			**64**
Public Works Facilities Improvements (Phase 2 Construction)	P	Public Works			19,600,000								-	-			**84**
Public Works Facilities Improvements (Phase 2 Design and Phase 1 Construction)	P	Public Works	22,000,000	19,600,000									19,600,000	-	19,600,000		**84**
Public Works Facilities Improvement (Phase 3 Design)	N	Public Works									3,300,000		-	-			**88**
Purchase of Open Space	P	Community	1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		-	-			**272**
Renovation to High Rock to Reconfigure as K-5 Elementary School (Master Plan Option C1a)	M	Schools			448,000								-	-			**67**
													-	-			
Extraordinary			23,000,000	19,600,000	332,213,000	-	1,000,000	-	1,000,000	-	4,300,000	-	19,600,000	-	19,600,000	-	
Total Including Extraordinary			46,859,312	36,695,643	356,689,589	10,942,984	21,043,687	11,076,825	14,439,129	9,987,435	21,382,397	11,756,205	80,459,092	45,208,528	32,721,164	2,529,400	
Fund through General Fund Cash				8,992,423		8,812,984		8,058,874		9,562,435		9,781,812	45,208,528				
Fund through Debt				27,298,820		1,705,000		2,167,951				1,549,393	32,721,164				
Fund through Other Funding Source				404,400		425,000		850,000		425,000		425,000	2,529,400				

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Sewer Enterprise																	
													-	-			
Cooks Bridge Sewer Pump Station Replacement	P	Utilities	195,000	195,000	3,859,000	3,859,000							4,054,000	554,000	3,500,000		**181**
Sewer Main Replacement	M	Utilities					14,000,000		6,000,000	14,000,000			14,000,000	-	14,000,000		**184**
Sewer System Infiltration and Inflow	M	Utilities	1,000,000										-	-			**189**
													-	-			
Infrastructure & Land			1,195,000	195,000	3,859,000	3,859,000	14,000,000	-	6,000,000	14,000,000	-	-	18,054,000	554,000	17,500,000	-	
													-	-			
Replace Unit 16 Freightliner MT456 Box Truck	S	Utilities			362,105	362,105							362,105	362,105			**8**
Replace Unit 168 Gorman-Rupp PA4A60 (Waste Pump)	T	Utilities			83,625			83,625					83,625	83,625			**8**
Replace Unit 152 Atlas Compco XAS185 Compressor	T	Utilities			30,592	30,592							30,592	30,592			**8**
Replace Unit 28 Ford F350 Super Duty	S	Utilities			92,502					92,502			92,502	92,502			**8**
Replace Unit 29 PJ Trailers U7122 (Water Jet)	T	Utilities					102,307	102,307					102,307	102,307			**10**
Replace Unit 31 Ford F150	C	Utilities							93,426	93,426			93,426	93,426			**12**
Replace Unit 37 IH 7500	S	Utilities			749,531			749,531					749,531	749,531			**8**
Replace Unit 94 Ford F350 Super Duty	S	Utilities			95,740					95,740			95,740	95,740			**8**
													-	-			
Fleet			-	-	1,414,095	392,697	102,307	935,463	93,426	281,668	-	-	1,609,828	1,609,828	-	-	
Sewer Enterprise Total			1,195,000	195,000	5,273,095	4,251,697	14,102,307	935,463	6,093,426	14,281,668	-	-	19,663,828	2,163,828	17,500,000	-	
Fund through Enterprise Fund Cash				195,000		751,697		935,463		281,668		-	2,163,828				
Fund through Debt						3,500,000				14,000,000			17,500,000				
Fund through Other Funding Source													-				

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Water Enterprise																	
													-	-			
DPW Specialty Equipment	P	Utilities			35,500	35,500							35,500	35,500			**192**
													-	-			
Equipment & Technology			-	-	35,500	35,500	-	-	-	-	-	-	35,500	35,500	-	-	
													-	-			
Charles River Water Treatment Plant HVAC Upgrades	P	Utilities	405,000	405,000									405,000	405,000			**194**
													-	-			
Building & Facilities			405,000	405,000	-	-	-	-	-	-	-	-	405,000	405,000	-	-	
													-	-			
Forestry Management Plan	I	Utilities											-	-			**196**
Gate Replacement Program	I	Utilities											-	-			**197**
PFAS Mitigation	I	Utilities											-	-			**198**
Water Distribution System Improvements (Mills/Sachem) (Mayo/Harris to GPA)	P	Utilities	49,500	49,500	470,500	470,500							520,000	520,000			**200**
Water Distribution System Improvements - Master Plan	P	Utilities	250,000	250,000									250,000	250,000			**201**
Water Distribution System Improvements Kingsbury St - Oakland Ave to Webster St)	P	Utilities			122,000	122,000	555,000	555,000					677,000	677,000			**203**
Water Distribution System Improvements (Oakland Ave - May St to Highland Ave)	P	Utilities					380,000	380,000	500,000	500,000			880,000	880,000			**205**
Water Service Connections	N	Utilities	500,000	500,000									500,000	-	500,000		**208**
Water Supply Development	M	Utilities			3,050,000	3,050,000							3,050,000	-	3,050,000		**210**
													-	-			
Infrastructure & Land			799,500	799,500	3,642,500	3,642,500	935,000	935,000	500,000	500,000	-	-	5,877,000	2,327,000	3,550,000	-	
													-	-			
Replace Unit 14 2020 International Harvester HV507	S	Utilities									600,669	600,669	600,669	600,669			**14**
Replace Unit 156 2011 Baker Robinson (Portable Pump)	T	Utilities			83,625	83,625							83,625	83,625			**6**

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Replace Unit 159 2012 GS/Goodwin N32-9232 Portable Pump	T	Utilities							89,582	89,582			89,582	89,582			**12**
Replace Unit 160 2013 Wach Utility (Mini Vactor)	T	Utilities	96,717										-	-			**6**
Replace Unit 193 2011 Magnum MLT3060K (Light Tower)	BT	Utilities	16,984										-	-			**6**
Replace Unit 20 2018 Toyota RAV 4	C	Utilities					56,427	56,427					56,427	56,427			**10**
Replace Unit 22 2020 Ford F450 Super Duty	S	Utilities									147,974	147,974	147,974	147,974			**14**
Replace Unit 24 2019 Ford Transit Connect Cargo	C	Utilities							100,766	100,766			100,766	100,766			**12**
Replace Unit 26 2018 Ford F250 Super Duty XL 2018	C	Utilities	92,503										-	-			**6**
Replace Unit 27 2018 Ford F150 XL	C	Utilities	84,265										-	-			**6**
Replace Unit 331 2018 B-Wis	BT	Utilities									3,307		-	-			**14**
													-	-			
Fleet			290,469	-	83,625	83,625	56,427	56,427	190,348	190,348	751,950	748,643	1,079,043	1,079,043	-	-	
Water Enterprise Total			1,494,969	1,204,500	3,761,625	3,761,625	991,427	991,427	690,348	690,348	751,950	748,643	7,396,543	3,846,543	3,550,000	-	
Fund through Enterprise Fund Cash				1,204,500		711,625		991,427		690,348		748,643	4,346,543				
Fund through Debt						3,050,000							3,050,000				
Fund through Other Funding Source													-				
Totals Excluding Extraordinary																	
Equipment & Technology			1,935,675	1,807,675	1,591,321	1,591,321	1,679,912	1,645,912	1,658,692	1,658,692	1,677,186	1,677,186	8,380,786	8,380,786	-	-	
Buildings & Facilities			7,246,090	6,698,820	6,732,673	3,260,000	6,624,617	200,000	1,712,000	335,000	2,332,000	272,000	10,765,820	4,862,000	5,903,820	-	
Infrastructure & Land			13,745,860	8,498,900	18,639,250	11,526,500	22,613,700	5,930,000	12,972,000	19,575,000	8,217,000	5,525,000	51,055,400	23,976,000	24,550,000	2,529,400	
Fleet			3,621,656	1,489,748	6,548,065	2,578,485	4,219,192	5,227,803	3,880,211	3,390,759	5,608,161	5,030,662	17,717,457	14,000,113	3,717,344	-	
Total			26,549,281	18,495,143	33,511,309	18,956,306	35,137,421	13,003,715	20,222,903	24,959,451	17,834,347	12,504,848	87,919,463	51,218,899	34,171,164	2,529,400	

Project Request Summary
Tier One Recommendations
FY2026 - FY2030

Title	Code *	Function	FY2026 Department Request	Recommended Tier 1	FY2027 Department Request	Recommended Tier 1	FY2028 Department Request	Recommended Tier 1	FY2029 Department Request	Recommended Tier 1	FY2030 Department Request	Recommended Tier 1	Recommended	Cash	Debt	Other	Page
Including Extraordinary			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equipment & Technology			1,935,675	1,807,675	1,591,321	1,591,321	1,679,912	1,645,912	1,658,692	1,658,692	1,677,186	1,677,186	8,380,786	8,380,786	-	-	
Buildings & Facilities			7,246,090	6,698,820	6,732,673	3,260,000	6,624,617	200,000	1,712,000	335,000	2,332,000	272,000	10,765,820	4,862,000	5,903,820	-	
Infrastructure & Land			13,745,860	8,498,900	18,639,250	11,526,500	22,613,700	5,930,000	12,972,000	19,575,000	8,217,000	5,525,000	51,055,400	23,976,000	24,550,000	2,529,400	
Fleet			3,621,656	1,489,748	6,548,065	2,578,485	4,219,192	5,227,803	3,880,211	3,390,759	5,608,161	5,030,662	17,717,457	14,000,113	3,717,344	-	
Other			23,000,000	19,600,000	332,213,000	-	1,000,000	-	1,000,000	-	4,300,000	-	19,600,000	-	19,600,000	-	
GRAND TOTAL			49,549,281	38,095,143	365,724,309	18,956,306	36,137,421	13,003,715	21,222,903	24,959,451	22,134,347	12,504,848	107,519,463	51,218,899	53,771,164	2,529,400	
			-	-	-	-	-	-	-	-	-	-	-	-	-	-	

Code
* = No recommendation; under study
B = Funding may be considered under the operating budget/special warrant article
C = Core Fleet
D = Recommendation is deferred or on hold pending other actions
E = Emergency approval
F = Funding appropriation outside the capital plan
G = Request may not qualify as capital submission
I = Project submission is incomplete or waiting additional information
M = Submission has been modified from previous submission
N = New submission with this CIP
P = Project request has appeared in previous CIP's
Q = Request does not qualify as a capital submission
R = Resubmitted
S = Specialized Fleet Equipment
T = Trailer
U = Urgent request based on identified conditions
Orange highlighted amounts indicate that all or a portion of the funding recommendation may be funded by CPA funds.
Pink highlighted amounts indicate that all or a portion of the funding recommendation may be funded by debt.
Purple highlighted amounts indicate that all or a portion of the funding recommendation may be funded by the Stormwater Stabilization Fund.

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 Tier I & II
Current Year Requests						46,419,425	43,989,195
Cash							
Current Receipts & Free Cash	3,939,433	6,428,628	10,475,329	9,236,607	12,363,996		14,290,375
Other Available Funds		421,116	2,735,485	1,663,700	2,560,000		
Federal Funds				591,553			
Total - Cash	3,939,433	6,849,744	13,210,814	11,491,860	14,923,996		14,290,375
Debt							
Within the Annual Levy Limit	676,700	2,875,000	13,945,000	8,714,000	3,600,000		29,698,820
Excluded from the Levy Limit							
Total - Debt	676,700	2,875,000	13,945,000	8,714,000	3,600,000		29,698,820
Total	4,616,133	9,724,744	27,155,814	20,205,860	18,523,996		43,989,195

**General Fund Capital
Current and Prior
Funding Sources**

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025		Requested FY2026	Proposed FY2026	
								Tier I & II	
Athletic Facility Improvements (Eliot School Grounds Renovation)							69,960		
BMS Upgrades							229,000	229,000	F
Center at the Heights - Option 1a Fitness Room Expansions & Game Room Swap							70,000	70,000	F
Center at the Heights - Option 3 Handicap Accessible Rear Entrance							80,000	80,000	F
Center at the Heights- Option 1 Kitchen							245,000	245,000	F
Choral Risers and Acoustical Shells for Needham High School							60,000	60,000	F
Eliot Boiler Replacement					34,000	F	560,000	560,000	F
Fleet - Unit 111 2013 John Deere Trackless MT6 (Highway)							283,454	283,454	F
Fleet - Unit 143 2019 Volvo L90H Loader (Highway)							434,910	434,910	F
Fleet - Unit 336 2017 Toro Groundmaster 5910 Mower (Parks)							177,100	177,100	F
Fleet - Unit 36 2014 Warren Ejector (Solid Waste)							116,184	116,184	F
Fleet - Unit 452 2013 Ford Taurus (Finance)							69,370	69,370	F
Fleet - Unit 50 2016 Ford F250 Super Duty (Parks)							92,502	92,502	F
Fleet - Unit 52 2018 Toyota RAV4 (Highway)							52,675	52,675	F
Fleet - Unit 579 2014 Ford Explorer Interceptor (Police)							41,181	41,181	F
Fleet - Unit 70 2017 Ford F550 Super Duty (Parks)							128,951	128,951	F

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021		Funded FY2022		Funded FY2023		Funded FY2024		Funded FY2025		Requested FY2026	Proposed FY2026 **Tier I & II**	
Fleet - Unit 708 2016 Ford Transit S7E1 (Building Maintenance)											90,886	90,886	F
Fleet - Unit 71 2017 Ford F550 Super Duty (Parks)											128,951	128,951	F
Fleet - Unit 8 2014 INTERNATIONAL 7400 Series (Highway)											445,410	445,410	F
Fleet - Unit 81 2011 Ford F550 Super Duty (Solid Waste)											111,842	111,842	F
Fleet - Unit Bus 1 2017 Blue Bird School Bus (Diesel)											375,437	375,437	F
Fleet - Unit C-02 2021 Chevy Tahoe (Fire)											108,627	108,627	F
Fleet - Unit R-04 2017 Ford E450 Ambulance (Fire)											638,220	638,220	F
General Government Technology Replacement Request											896,000	896,000	F
High School Stairs Repair											1,040,000	1,040,000	F
HVAC Upgrades											80,000	80,000	F
Library Renovation Young Adult Area									454,000	F	2,386,000	2,386,000	D
Library Technology Plan	30,000	G	48,500	G	26,280	G			47,000	F	54,000	54,000	F
LIFEPAK 35 Defib Monitor											62,842	62,842	F
NPDES Support Projects	770,500	G					260,000	G			1,622,000	500,000	F
Personal Protective Equipment	43,424	G	43,358	G	53,174	G	51,030	G	54,290	F	103,958	103,958	F
Public Works Facilities Improvements (Phase 2 Design and Phase 1 Construction)											22,000,000	22,000,000	D

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021		Funded FY2022		Funded FY2023		Funded FY2024		Funded FY2025		Requested FY2026	Proposed FY2026 Tier I & II	
Purchase of Open Space											1,000,000		
Quiet Zone Safety Upgrades									750,000	F	3,500,000	3,500,000	D
School Copier Replacement	62,420	G	61,264	G	53,275	G	69,379	G	66,767	F	60,000	60,000	F
School Furniture & Musical Equipment	35,000	G	25,000	G	25,000	G	25,000	G	25,000	F	25,000	25,000	F
School Technology	586,575	G	479,650	G	437,000	G	460,750	G	661,150	F	577,875	577,875	F
Specialty Equipment - Dynapac Roller											28,000	28,000	F
Street Acceptance for Parkvale Road											250,000	250,000	F
Street Acceptance for Sachem Road											250,000	250,000	F
Sustainable Building Retrofit Program									100,000	F	100,000	100,000	F
Theatrical Lighting, Sound & Rigging Repairs									344,558	F	2,051,090	1,812,820	D
Town Copier Replacement											28,000	28,000	F
Town Facility Replacement Furniture and Office Fixtures									40,000	F	40,000	40,000	F
Trail Resurfacing and Improvements											75,000	75,000	F
Transportation Safety Committee Improvements									100,000	F	100,000	100,000	F
Athletic Facility Improvements (Claxton Field Lighting Installation and Softball Field Skin construction)									3,600,000	D			
Electric Vehicle Charging Stations									800,000	F			

**General Fund Capital
Current and Prior
Funding Sources**

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 **Tier I & II**
Fleet - Unit 302 Purchase Additional Pickup Truck (Parks)					50,880 F		
Fleet - Unit 350 2010 John Deere Loader 4720 (Parks)					68,229 F		
Fleet - Unit 588 2014 Ford F-150 (Police)					82,902 F		
Fleet - Unit 61 2013 GENIE Forklift					149,884 F		
Fleet - Unit 703 2015 Ford Transit Connect Cargo Van (Building Maintenance)					81,647 F		
Fleet - Unit 72 2015 Ford F550 (Parks)					152,142 F		
Fleet - Unit 74 2016 Ford F550 DRWSUP (Parks)					116,996 F		
Fleet - Unit 89 2017 Warren Open-Top Trailer (Solid Waste)					119,296 F		
Fleet - Unit C43 2017 Ford Escape (Fire)					72,523 F		
Fleet - Unit E04 2005 E-One Cyclone II (Fire)					1,275,000 F		
Fleet - Unit Van New Additional Utility Van with Lift (School)					66,388 F		
GPS Equipment					75,000 F		
High School Fitness Center Equipment Replacement					32,673 F		
High School Tennis Court Improvements					1,600,000 OS		
LIFEPAK 15 V4 Monitor/Defibrillator		30,577 G		30,185 G	44,671 F		
Newman Preschool Playground					54,000 F		

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021		Funded FY2022		Funded FY2023		Funded FY2024		Funded FY2025		Requested FY2026	Proposed FY2026 **Tier I & II**	
Non-Public Safety & Public Safety Data Centers & Networking Equipment Replacement									600,000	F			
Pollard Middle School (Option C1a) MSBA									2,750,000	F			
Public Works Facilities Improvements Phase 1 Design									2,300,000	AFO			
Public Works Infrastructure Program			2,639,000	G	3,951,000	G	2,581,500	GO	1,065,000	F	5,480,000	5,480,000	F
Specialty Equipment Diamond Renovator									31,400	F			
Specialty Equipment Dynapac Roller									55,700	F			
Specialty Equipment John Deere/TX Gator									32,400	F			
Specialty Equipment Paver									60,500	F			
Telephone System Replacement							50,000	G					
Town Building Security and Traffic Cameras									190,000	F			
Town Hall Powers Hall IT and AV									220,000	F			
Town Hall Repairs and Upgrades									100,000	O			
Action Sports Park Feasibility Study							35,000	G					
Center at the Heights Generator Installation					27,000	G	250,000	G					
Emery Grover Building Reconstruction			1,475,000	D	16,125,000	ADGO							
Energy Efficiency Upgrade Improvements	100,000	G	100,000	G			250,000	G					

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 **Tier I & II**
Fleet - Heavy Duty Truck Class 8 Packer Unit 5 Supplemental Funding				69,117 A			
Fleet - Supplemental Funding for FY2024 Vehicles				19,684 A			
Fleet - Unit 112 2011 Prinoth SW4S (Retain for Pool)				206,561 G			
Fleet - Unit 41 2016 Ford F250 (Parks)				92,216 G			
Fleet - Unit 453 2016 Ford Focus (Building Dept)				49,432 G			
Fleet - Unit 454 2014 Ford Fusion (Building Dept)				49,432 G			
Fleet - Unit 455 2016 Ford Focus (Building Dept)				49,432 G			
Fleet - Unit 456 2014 Ford Fusion (Building Dept)				49,432 G			
Fleet - Unit 458 2014 Ford Explorer (Building Dept)				49,432 G			
Fleet - Unit 53 2013 International 5600 Roll off (Solid Waste)				337,155 G			
Fleet - Unit 66 2015 Ford F550 (Highway)				142,050 G			
Fleet - Unit 68 Addition To Fleet (Engineering)				99,410 G			
Fleet - Unit 701 2014 Ford F250 (Building Maintenance)				92,216 G			
Fleet - Unit 73 2016 Ford F550 (Parks)				142,050 G			
Fleet - Unit 75 2016 Ford F550 (Parks)				142,050 G			
Fleet - Unit 82 2011 Ford F150 (Community Development)				53,706 G			

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 **Tier I & II**
Fleet - Unit 9 2012 International 7400 Series (Highway)				347,431 G			
Fleet - Unit 90 2016 Steco (Solid Waste)				120,797 G			
Fleet - Unit C01 2017 Ford Explorer (renumber) - Fire Department				70,114 G			
Fleet - Unit L01 2004 Sutphen Quint (Fire Department)				2,000,000 GO			
Fleet - Unit R03 (R1) 2016 Ford E450 (Fire Department)				498,951 G			
Fleet - Unit Van 09 2014 Toyota Sienna (Passenger Van)				71,698 G			
Fleet - Unit Van 10 2015 Toyota Sienna (Passenger Van)				71,698 G			
Fleet - Utility Van Class 2 Unit 712 Supplemental Funding				7,399 A			
Library Chiller Replacement				369,000 F			
McCloud Field Renovation Design		3,000 G		1,310,000 G			
Public Facility Replacement Furniture (Town Offices)				40,000 G			
Recycling and Transfer Station Property Improvements		480,000 G	47,500 G	135,000 G			
Roof Top Unit Replacement (Broadmeadow & Eliot Schools)			817,750 G	9,000,000 D			
Town Building Switches				130,000 G			
Traffic Improvements	50,000 G		50,000 G	50,000 G			
Video Projection Equipment Rosemary Recreation Complex				55,000 G			
Wireless Hardware Infrastructure				222,553 F			

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 **Tier I & II**
Bigbelly Trash Receptacles			135,000 G				
Center at the Heights Space Utilization Study			75,000 G				
Fleet - Brush Truck C6 (Fire)			84,845 G				
Fleet - Heavy Duty Truck Class 8 Packer Unit 5 (Solid Waste)			291,255 G				
Fleet - School Bus Unit 2 (School)			108,100 G				
Fleet - Sidewalk Tractor Plow Unit 108 (Highway)			298,670 G				
Fleet - Specialty Trailer Unit 59 (Solid Waste)			100,112 G				
Fleet - Utility Van Class 2 Unit 700 (Building Maintenance)			71,547 G				
Fleet - Work Truck Class 4 (Parks) Unit 67			83,638 G				
Fleet - Work Truck Class 4 Unit 713 (Building Maintenance)			86,168 G				
Geographic Information System			120,000 G				
Hillside Boiler Replacement (Heating System Upgrades)		16,000 G	275,000 G				
Library Space Utilization Study			60,000 G				
Pollard School Locker Room Retrofit	60,000 G		1,068,500 BG				
Property Acquisition (Charles River Street "Foster" Parcels)			2,500,000 D				
Public Safety Mobile Devices		50,000 G	50,000 G				

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 **Tier I & II**
Public Works Facilities Improvements			60,000 G				
Public Works Mobile Devices			50,000 G				
Town Offices Replacement Furniture			25,000 G				
Broadmeadow School Technology Room Conversion		213,100 G					
Fleet - Ambulance Unit R3 (Fire)		353,843 G					
Fleet - Dump Truck Class 5 Unit 39 (Highway)		94,210 G					
Fleet - Dump Truck Class 8 Unit 10 (Highway)		284,119 G					
Fleet - Heavy Duty Truck Class 3 Unit 32 (Highway)		61,916 G					
Fleet - Hybrid SUV Unit 756 (Building Maintenance)		50,814 G					
Fleet - SUV Emergency Response Unit C2 (Fire)		62,540 G					
Fleet - Transport Van Unit 10 (School)		51,419 G					
Fleet - Transport Van Unit 9 (School)		51,419 G					
Fleet - Utility Van Class 2 Unit 712 (Building Maintenance)		69,831 G					
Fleet - Utility Van Unit 45 (Engineering)		54,973 G					
Needs Assessment of Pollard, Newman and NHS Auditorium Theatrical Sound and Lighting Systems		60,000 G					
Permanent Message Boards		56,000 G					

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 **Tier I & II**
Public Safety Complex/Station #2 Projects		1,400,000 D					
Ridge Hill Building Demolition		603,091 A G					
Self Contained Breathing Apparatus		192,120 G					
Specialty Equipment - Unit 334 Specialty Mower (Parks)		38,000 G					
Town Common Historic Redesign		364,000 G					
Town Reservoir Sediment Removal (Design)		87,000 G					
Walker Pond Improvements		125,000 G					
Automated External Defibrillators Replacement	32,885 G						
DPW Boiler Replacement 470 Dedham Avenue	460,000 G						
Eliot School Technology Room Conversion	179,300 G						
Firearm Replacement	33,000 G						
Fleet - Ambulance (Fire)	337,479 G						
Fleet - Fire Response Vehicle C-03 (Fire)	55,502 G						
Fleet - Heavy Duty Work Truck Class 8 Unit 34 (Solid Waste)	168,255 G						
Fleet - Sidewalk Tractor Plow Unit 113 (Highway)	178,163 G						
Fleet - Street Sweeper Unit 181 (Highway)	263,412 G						

General Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026 **Tier I & II**
Fleet - Transport Van with Wheelchair Lift Van 7 (School)	52,374 G						
Fleet - Transport Van with Wheelchair Lift Van 8 (School)	52,374 G						
Fleet - Work Truck Class 1 Unit 720 (Building Maintenance)	43,002 G						
Fleet - Work Truck Class 3 Unit 43 (Highway)	69,455 G						
Fleet - Work Van Class 2 Unit 707 (Building Maintenance)	48,713 G						
Mitchell School Restroom Upgrades	676,700 D						
Multi-Function Printer Devices	35,600 G						
Specialty Equipment - Loader Mounted Snow Blower (Highway)	192,000 G						

Funding Source	G = General Fund Cash	
A = Transfer from another Financial Wa	O = Overlay Surplus	2 = Historic Reserve
B = Other Available Funds	R = Retained Earnings	3 = Open Space Reserve
C = CPA Fund Cash	S = Stabilization Fund	4 = CPA Free Cash
D = Debt	T = CPA General Reserve	X = Excluded Debt
E = Enterprise Fund Cash	1 = Community Housing Reserve	F = Federal/State Funds

Community Preservation Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026
Current Year Requests						404,400	404,400
Cash							
Current Receipts & State Match	101,500				417,000		
Other Available Funds		1,386,000	2,050,000	35,000	1,400,000		404,400
Federal Funds							
Total - Cash	101,500	1,386,000	2,050,000	35,000	1,817,000		404,400
Debt							
CPA Surcharge Supported			4,000,000				
Total - Debt			4,000,000				
Total	101,500	1,386,000	6,050,000	35,000	1,817,000	404,400	404,400

Community Preservation Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021		Funded FY2022		Funded FY2023		Funded FY2024		Funded FY2025		Requested FY2026	Proposed FY2026	
Action Park & Pickleball Court+											300,000	300,000	T
Trail Signage and Kiosk Installation+											104,400	104,400	T
Athletic Facility Improvements (Fencing DeFazio)							35,000	4	417,000	C			
High School Tennis Court Improvements									1,400,000	T4			
Emery Grover Building Renovation					6,000,000	D4							
High School Tennis Court Improvements Design					50,000	4							
Athletic Facility Improvements (DeFazio Synthetic Track)			166,000	T									
Athletic Facility Improvements (McCloud Field renovation design)			45,000	T									
Town Common Historic Redesign and Beautification			1,000,000	4									
Town Reservoir Sediment Removal (Design)			175,000	3									
Athletic Facility Improvements (Claxton Field)	101,500	C											

Notes
+ Subject to approval by the Community Preservation Committee

Funding Source	G = General Fund Cash	
A = Transfer from another Financial Wa	O = Overlay Surplus	2 = Historic Reserve
B = Other Available Funds	R = Retained Earnings	3 = Open Space Reserve
C = CPA Fund Cash	S = Stabilization Fund	4 = CPA Free Cash
D = Debt	T = CPA General Reserve	X = Excluded Debt
E = Enterprise Fund Cash	1 = Community Housing Reserve	F = Federal/State Funds

Sewer Enterprise Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026
Current Year Requests						1,195,000	1,195,000
Cash							
Current Receipts & Retained Earnings	488,088	332,531	901,255	639,641	355,466		1,195,000
Other Available Funds	100,000				244,534		
Federal Funds			500,000				
Total - Cash	588,088	332,531	1,401,255	639,641	600,000		1,195,000
Debt							
Fee Supported		363,000			13,000,000		
Total - Debt		363,000			13,000,000		
Total	588,088	695,531	1,401,255	639,641	13,600,000	1,195,000	1,195,000

Sewer Enterprise Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021		Funded FY2022		Funded FY2023		Funded FY2024		Funded FY2025		Requested FY2026	Proposed FY2026	
Cooks Bridge Sewer Pump Station							54,000	E			195,000	195,000	E
Sewer System Infiltration & Inflow Removal Program											1,000,000	1,000,000	E
Sewer Main Replacements									13,600,000	ADE			
Fleet - Heavy Duty Truck Class 8 Large Dump Unit 19 Supplemental Funding							50,117	E					
Fleet - Unit 11 2013 Ford Explorer							52,059	E					
Fleet - Unit 11 2013 Ford Explorer - Supplemental Funding							4,883	E					
Fleet - Unit 17 2012 Ford F550							148,477	E					
Replace Unit 103 2012 John Deere Backhoe Loader 310SJ (Retain for Pool)							200,105	E					
Sewer System Infiltration and Inflow							130,000	E					
Fleet - Heavy Duty Truck Class 8 Large Dump Unit 19					291,255	R							
Sewer Main Project (Greendale/Rte 128)			363,000	D	1,110,000	FR							
Fleet - Dump Truck Class 8 Unit 29			332,531	E									
Fleet - Front End Loader Unit 101	238,283	R											
Fleet - Work Truck Class 3 Unit 23	79,805	R											
Sewer Main Extension Walker Lane	270,000	EA											

Sewer Enterprise Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026

Funding Source	G = General Fund Cash	
A = Transfer from another Financial Wa	O = Overlay Surplus	2 = Historic Reserve
B = Other Available Funds	R = Retained Earnings	3 = Open Space Reserve
C = CPA Fund Cash	S = Stabilization Fund	4 = CPA Free Cash
D = Debt	T = CPA General Reserve	X = Excluded Debt
E = Enterprise Fund Cash	1 = Community Housing Reserve	F = Federal/State Funds

Water Enterprise Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026
Current Year Requests						1,477,985	1,477,985
Cash							
Current Receipts & Retained Earnings	43,002	1,016,634		3,271,633	734,049		977,985
Other Available Funds				41,100	446,765		
Federal Funds							
Total - Cash	43,002	1,016,634		3,312,733	1,180,814		977,985
Debt							
Fee Supported		1,000,000		4,000,000			500,000
Total - Debt		1,000,000		4,000,000			500,000
Total	43,002	2,016,634		7,312,733	1,180,814	1,477,985	1,477,985

Water Enterprise Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Requested FY2026	Proposed FY2026
Charles River Water Treatment Plant HVAC Upgrades						405,000	405,000 E
Fleet - Unit 160 2013 Wach Utility (Mini Vactor)						96,717	96,717 E
Fleet - Unit 26 2018 Ford F250 Super Duty XL 2018						92,503	92,503 E
Fleet - Unit 27 2018 Ford F150 XL						84,265	84,265 E
Water Distribution System Improvements - Master Plan						250,000	250,000 E
Water Distribution System Improvements (Mills/Sachem) (Mayo/Harris to GPA)						49,500	49,500 E
Water Service Connections		1,000,000 D			1,000,000 AE	500,000	500,000 D
DPW Specialty Equipment Mini Excavator					67,500 E		
Fleet - Unit 151 2008 Ingersoll Rand					31,323 E		
Fleet - Unit 157 2012 PP&P 6" Portable Water Pump Trailer					81,991 E		
Charles River Water Treatment Plant HVAC Upgrades				34,000 E			
Fleet - Heavy Duty Truck Class 3 Unit 40 Supplemental Funding				30,081 A			
Fleet - Unit 21 2016 Ford F250				90,074 E			
Fleet - Unit 846 2011 Ford Escape Hybrid				52,059 E			
Fleet -Unit 21 2016 Ford F250 Supplemental Funding				11,019 A			
Water Distribution System Improvements (South Street to Charles River to Chestnut)				6,500,000 DE			

Water Enterprise Fund Capital
Current and Prior
Funding Sources

Description	Funded FY2021		Funded FY2022		Funded FY2023		Funded FY2024		Funded FY2025		Requested FY2026	Proposed FY2026
Water Supply Development							595,500	E				
Fleet - Dump Truck Class 5 Unit 30			135,452	R								
Fleet - Heavy Duty Truck Class 3 Unit 40			78,745	R								
Fleet - Work Truck Class 4 Unit 25			92,437	R								
Water Distribution System Improvements (Rosemary)			460,000	R								
Water Distribution System Improvements (South Street/Charles River to Chestnut)			250,000	R								
Fleet - Pickup Truck Unit 31	43,002	R										

Funding Source	G = General Fund Cash	
A = Transfer from another Financial Wa	O = Overlay Surplus	2 = Historic Reserve
B = Other Available Funds	R = Retained Earnings	3 = Open Space Reserve
C = CPA Fund Cash	S = Stabilization Fund	4 = CPA Free Cash
D = Debt	T = CPA General Reserve	X = Excluded Debt
E = Enterprise Fund Cash	1 = Community Housing Reserve	F = Federal/State Funds

All Capital Funds
Funding Sources

Description	Funded FY2021	Funded FY2022	Funded FY2023	Funded FY2024	Funded FY2025	Proposed FY2026 Tier I & II
Current Year Requests						**49,496,810**
Cash						
Cash	4,210,933	6,761,159	10,475,329	9,291,607	12,780,996	14,290,375
Retained Earnings	361,090	1,016,634	901,255	3,856,274	1,089,515	2,172,985
Other Available Funds	100,000	1,807,116	4,785,485	1,739,800	4,651,299	404,400
Federal Funds			500,000	591,553		
Total - Cash	**4,672,023**	**9,584,909**	**16,662,069**	**15,479,234**	**18,521,810**	**16,867,760**
Debt						
Operating Revenues	676,700	4,238,000	13,945,000	12,714,000	16,600,000	30,198,820
CPA Surcharge			4,000,000			
Debt Excluded						
Total - Debt	**676,700**	**4,238,000**	**17,945,000**	**12,714,000**	**16,600,000**	**30,198,820**
Total	**5,348,723**	**13,822,909**	**34,607,069**	**28,193,234**	**35,121,810**	**47,066,580**

Debt Service to Revenue
Issued, Authorized and Proposed
FY2025 - FY2031

Description	2025	2026	2027	2028	2029	2030	2031
Revenue							
General Fund Within the Levy	**$214,290,749**	**$222,546,492**	**$231,122,988**	**$240,032,782**	**$249,288,915**	**$258,904,938**	**$268,894,936**
School Building Assistance/Other Credits	$71,696						
General Fund Excluded from Levy	$9,723,195	$8,763,316	$8,048,031	$7,531,974	$6,933,775	$6,040,689	$5,865,105
CPA Revenue #	$4,035,212	$3,929,550	$4,086,732	$4,250,201	$4,420,209	$4,597,018	$4,780,898
Sewer Revenue ^	$9,894,511	$10,092,401	$10,294,249	$10,500,134	$10,710,137	$10,924,340	$11,142,826
Water Revenue ^	$5,903,625	$6,021,698	$6,142,131	$6,264,974	$6,390,274	$6,518,079	$6,648,441
Total Revenue	**$243,918,988**	**$251,353,457**	**$259,694,132**	**$268,580,066**	**$277,743,310**	**$286,985,063**	**$297,332,206**
Debt Service							
General Debt (Table I)	**$6,320,358**	**$6,710,575**	**$6,933,690**	**$7,200,983**	**$7,478,667**	**$7,762,436**	**$7,815,061**
Gross Excluded Debt (Table II)	$9,794,891	$8,763,316	$8,048,031	$7,531,974	$6,933,775	$6,040,689	$5,865,105
CPA Debt (Table III)	$1,388,082	$1,362,957	$1,304,656	$1,176,544	$1,124,919	$886,669	$857,281
Sewer Debt (Table IV)	$670,000	$700,000	$750,000	$1,175,000	$1,940,000	$2,250,000	$2,500,000
Water Debt (Table V)	$1,460,000	$1,550,000	$1,550,000	$1,750,000	$2,000,000	$2,000,000	$1,759,188
RTS Debt							
Total Debt Service	**$19,633,331**	**$19,086,848**	**$18,586,377**	**$18,834,501**	**$19,477,361**	**$18,939,794**	**$18,796,634**
Total Debt Service to Total Revenue	8.0%	7.6%	7.2%	7.0%	7.0%	6.6%	6.3%
Total Debt Service to Total Revenue	8.0%	7.6%	7.2%	7.0%	7.0%	6.6%	6.3%
Total Debt Service less Excluded Debt to Related Revenues	4.2%	4.3%	4.2%	4.3%	4.6%	4.6%	4.4%
General Debt Service to General Fund Revenue	**2.9%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**2.9%**

* General Fund revenue is based on the FY2025 DOR approved recap revenue estimate and the out years are estimated at a 4% growth rate.
** Excludes Massachusetts School Building Assistance (MSBA) Revenue and offsets.
# CPA revenue is estimated at a 4% surcharge growth rate and the state match assumes payment equal to 10% of the prior year surcharge collection of 99% .
^ The Enterprise revenue estimates assume a 2% growth rate

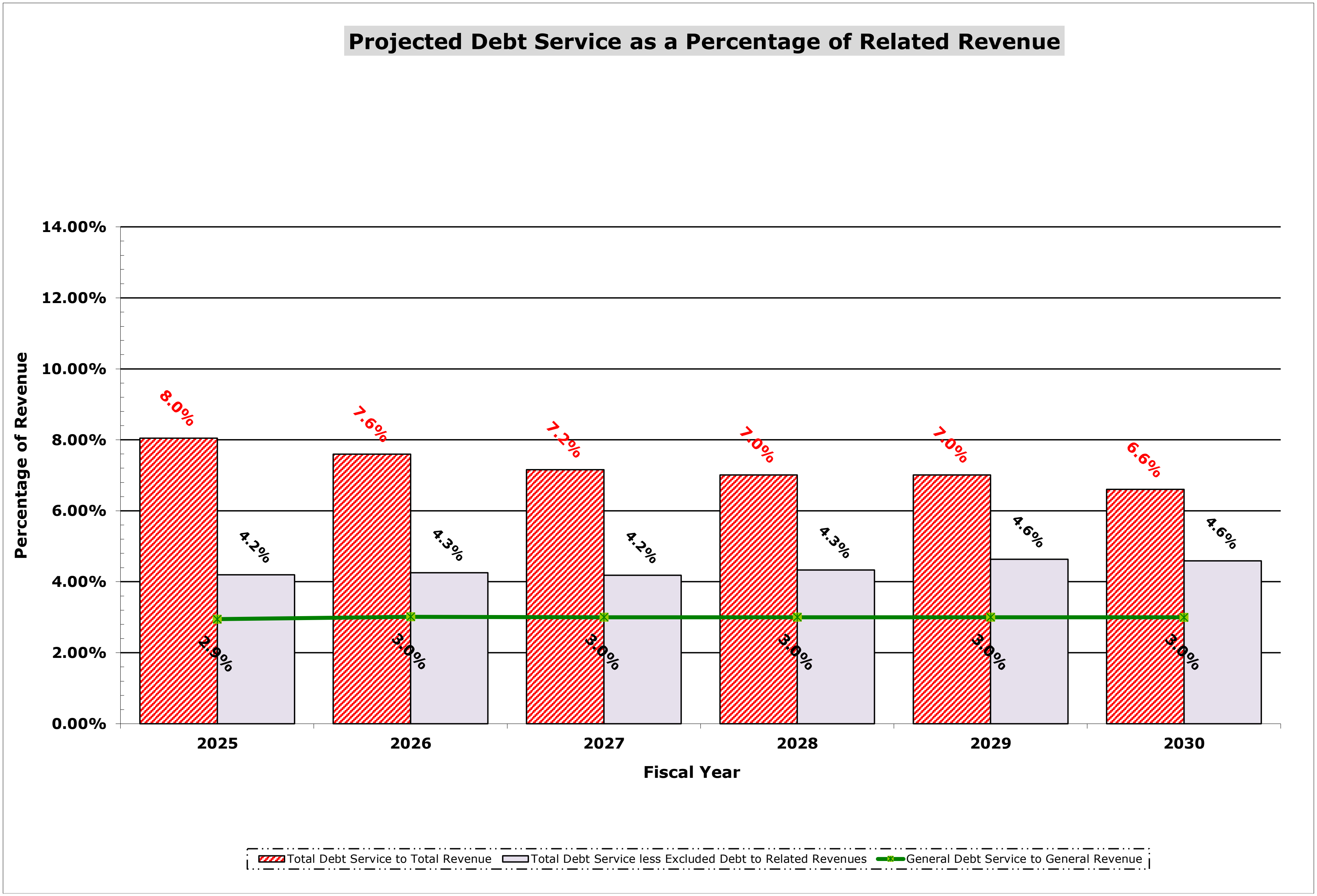

Projected Debt Service as a Percentage of Related Revenue
14.00%
12.00%
10.00%
8.00%
6.00%
4.00%
2.00%
0.00%
Percentage of Revenue
8.0%
7.6%
7.2%
7.0%
7.0%
6.6%
4.2%
4.3%
4.2%
4.3%
4.6%
4.6%
2.9%
3.0%
3.0%
3.0%
3.0%
3.0%
2025
2026
2027
2028
2029
2030
Fiscal Year
Total Debt Service to Total Revenue
Total Debt Service less Excluded Debt to Related Revenues
General Debt Service to General Revenue

Table 1
General Fund Capital Projects
Funding by Debt
FY2026

Project	Amount	Years +	Bond Rate^	Budget 2025	2026	2027	2028	2029	2030	2031
General Fund Within the Levy										
Library Renovation Young Adult Area (2026)	2,286,000	10	7.00%			$386,010	$343,950	$341,800	$326,400	$311,000
Theatrical Lighting, Sound & Rigging Repairs (2026)	1,812,820	5	7.00%			$707,993	$384,000	$363,000	$342,000	$321,000
Quiet Zone Safety Upgrades (2026)	3,500,000	10	7.00%			$61,250	$472,500	$515,375	$546,000	$521,500
Public Works Phase 1 Construction (2026)	17,640,000	20	7.00%			$948,700	$1,445,000	$1,392,875	$2,047,350	$1,950,500
Center at the Heights Upgrades (2027)	1,705,000	5	7.00%			$59,675	$434,513	$440,200	$416,050	$391,900
Fire Engine Aerial (2028)	2,167,951	5	7.00%					$563,829	$537,600	$508,200
Fire Engine (2030)	1,549,393	4	7.00%							$478,622
Estimated Debt Service for Recommended New Authorizations						**$2,163,628**	**$3,079,963**	**$3,617,079**	**$4,215,400**	**$4,482,722**
General Fund Debt										
Authorized & Issued (refer to schedule)				$2,576,803	$2,218,453	$2,134,484	$1,651,051	$1,593,116	$1,381,686	$1,269,539
Authorized Not Yet Issued & Short Term Costs				$3,743,555	$4,492,122	$2,635,577	$2,469,970	$2,268,473	$2,165,350	$2,062,800
Proposed Authorizations						$2,163,628	$3,079,963	$3,617,079	$4,215,400	$4,482,722
Total General Fund Debt Service Within the Levy				**$6,320,358**	**$6,710,575**	**$6,933,690**	**$7,200,983**	**$7,478,667**	**$7,762,436**	**$7,815,061**
General Fund Within the Levy Revenue*				$214,290,749	$222,546,492	$231,122,988	$240,032,782	$249,288,915	$258,904,938	$268,894,936
Debt Service % of General Fund Revenue				**2.9%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**2.9%**

* Refer to the Debt Service to Revenue Table

Table II
Capital Projects
Proposed Funding by Debt Exclusion
FY2026

Project	Amount	Years +	Bond Rate^	Budget 2025	2026	2027	2028	2029	2030	2031
General Fund Debt Excluded										
Currently No Recommendations										
Estimated Debt Service for Recommended New Authorizations										
General Fund Debt Excluded										
Authorized & Issued (refer to schedule)				$9,794,891	$8,763,316	$8,048,031	$7,531,974	$6,933,775	$6,040,689	$5,865,105
Authorized Not Yet Issued & Short Term Costs										
Proposed Authorizations										
Total General Fund Excluded Debt Service				**$9,794,891**	**$8,763,316**	**$8,048,031**	**$7,531,974**	**$6,933,775**	**$6,040,689**	**$5,865,105**
Projected SBA Payments/Other Adjustments				**$71,696**						
Net General Fund Excluded Debt Service				**$9,723,195**	**$8,763,316**	**$8,048,031**	**$7,531,974**	**$6,933,775**	**$6,040,689**	**$5,865,105**

Table III
CPA Capital Projects
Proposed Funding by Debt
FY2026

Project	Amount	Years +	Bond Rate^	Budget 2025	2026	2027	2028	2029	2030	2031
CPA Fund										
Currently No Recommendations										
Estimated Debt Service for Recommended New Authorizations										
CPA Fund Debt										
Authorized & Issued (refer to schedule)				$908,081	$882,956	$852,656	$738,544	$700,919	$514,669	$500,281
Authorized Not Yet Issued & Short Term Costs				$480,001	$480,001	$452,000	$438,000	$424,000	$372,000	$357,000
Proposed Authorizations										
Total CPA Fund Debt Service				**$1,388,082**	**$1,362,957**	**$1,304,656**	**$1,176,544**	**$1,124,919**	**$886,669**	**$857,281**

Table IV
Sewer Fund Capital Projects
Proposed Funding by Debt
FY2026

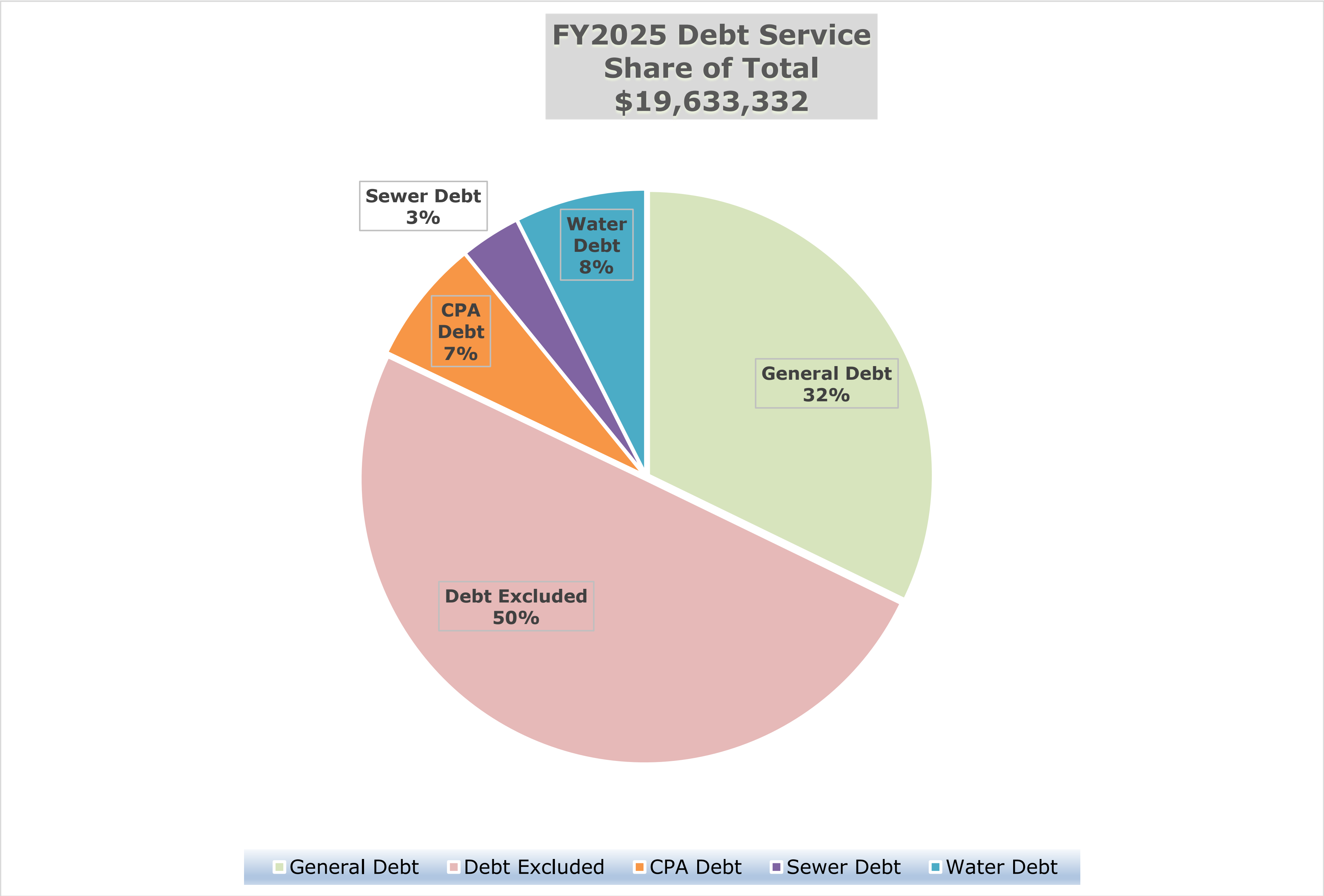
Project	Amount	Years +	Bond Rate^	Budget 2025	2026	2027	2028	2029	2030	2031
Sewer Enterprise										
Cooks Bridge Sewer Pump Station (2027)	3,500,000	25	7.00%				$122,500	$323,750	$426,400	$467,700
Sewer Main Replacements Phase 3 (Stage 1) 2029	6,000,000	30	7.00%						$230,000	$330,625
Sewer Main Replacements Phase 3 (Stage 2) 2029	8,000,000	30	7.00%							$140,000
Estimated Debt Service for Recommended New Authorizations	17,500,000						**$122,500**	**$323,750**	**$656,400**	**$938,325**
Sewer Enterprise Fund Debt										
Authorized & Issued (refer to schedule)				$497,006	$407,827	$406,702	$400,452	$374,829	$374,908	$374,988
Authorized Not Yet Issued & Short Term Costs				$172,994	$292,173	$343,298	$652,048	$1,241,421	$1,218,692	$1,186,687
Proposed Authorizations							$122,500	$323,750	$656,400	$938,325
Total Sewer Debt Service				**$670,000**	**$700,000**	**$750,000**	**$1,175,000**	**$1,940,000**	**$2,250,000**	**$2,500,000**

Table V
Water Fund Capital Projects
Proposed Funding by Debt
FY2026

Project	Amount	Years +	Bond Rate^	Budget 2025	2026	2027	2028	2029	2030	2031
Water Enterprise										
Public Works Phase 1 Construction (2026)	1,960,000	12	7.00%			$68,600	$102,900	$337,200	$323,200	$309,200
Water Service Connections (2026)	500,000	3	7.00%			$192,500	$242,063	$107,000		
Water Supply Development (2027)	3,050,000	10	7.00%				$176,750	$512,740	$610,850	$476,100
Estimated Debt Service for Recommended New Authorizations	5,510,000					**$261,100**	**$521,713**	**$956,940**	**$934,050**	**$785,300**
Water Enterprise Fund Debt										
Authorized & Issued (refer to schedule)				$550,197	$503,229	$497,059	$491,412	$273,088	$267,663	$261,388
Authorized Not Yet Issued & Short Term Costs				$909,803	$1,046,771	$791,841	$736,876	$769,972	$798,287	$712,500
Proposed Authorizations						$261,100	$521,713	$956,940	$934,050	$785,300
Total Water Debt Service				**$1,460,000**	**$1,550,000**	**$1,550,000**	**$1,750,000**	**$2,000,000**	**$2,000,000**	**$1,759,188**

Previously Approved Debt Funded Capital
Open Authorizations
Balances Not Yet Issued

Approved	Project	Grp	Town Meeting	Art	New Account	Authorized	Balance
2025	Claxton Field Renovation Project	G	06-May-24	27	3183	$3,600,000	$3,600,000
2025	Sewer Main Replacement	S	13-May-24	33	4053	$13,000,000	$13,000,000
2024	Roof Top Unit Replacement	G	01-May-23	27	3176	$9,000,000	$6,970,000
2024	Water Distribution System Improvements	W	01-May-23	32	4159	$4,000,000	$4,000,000
2023	Emery Grover Construction	G	04-May-22	21	3165	$10,150,000	$4,384,000
2023	Emery Grover Construction - CPA (31%)	C	04-May-22	21	3165	$4,000,000	$3,435,585
2023	Emery Grover Renovation Supplement	G	24-Oct-22	10	3172	$1,295,000	$1,295,000
2022	Public Safety Buildings Construction	G	01-May-21	37	3162	$1,400,000	$1,340,000
2022	Sewer Main Replacement	S	01-May-21	39	4049	$363,000	$204,500
2022	Water Service Connections	W	01-May-21	41	4157	$1,000,000	$196,550
2020	Water Distribution System Improvements	W	06-May-19	41	4154	$4,500,000	$2,800,000
2019	Public Works Storage Facility	G	14-May-18	35	3149	$3,503,000	$35,000
2019	RTS Property Improvements	R	07-May-18	37	4241	$645,000	$55,000
Total						**$56,456,000**	**$41,315,635**

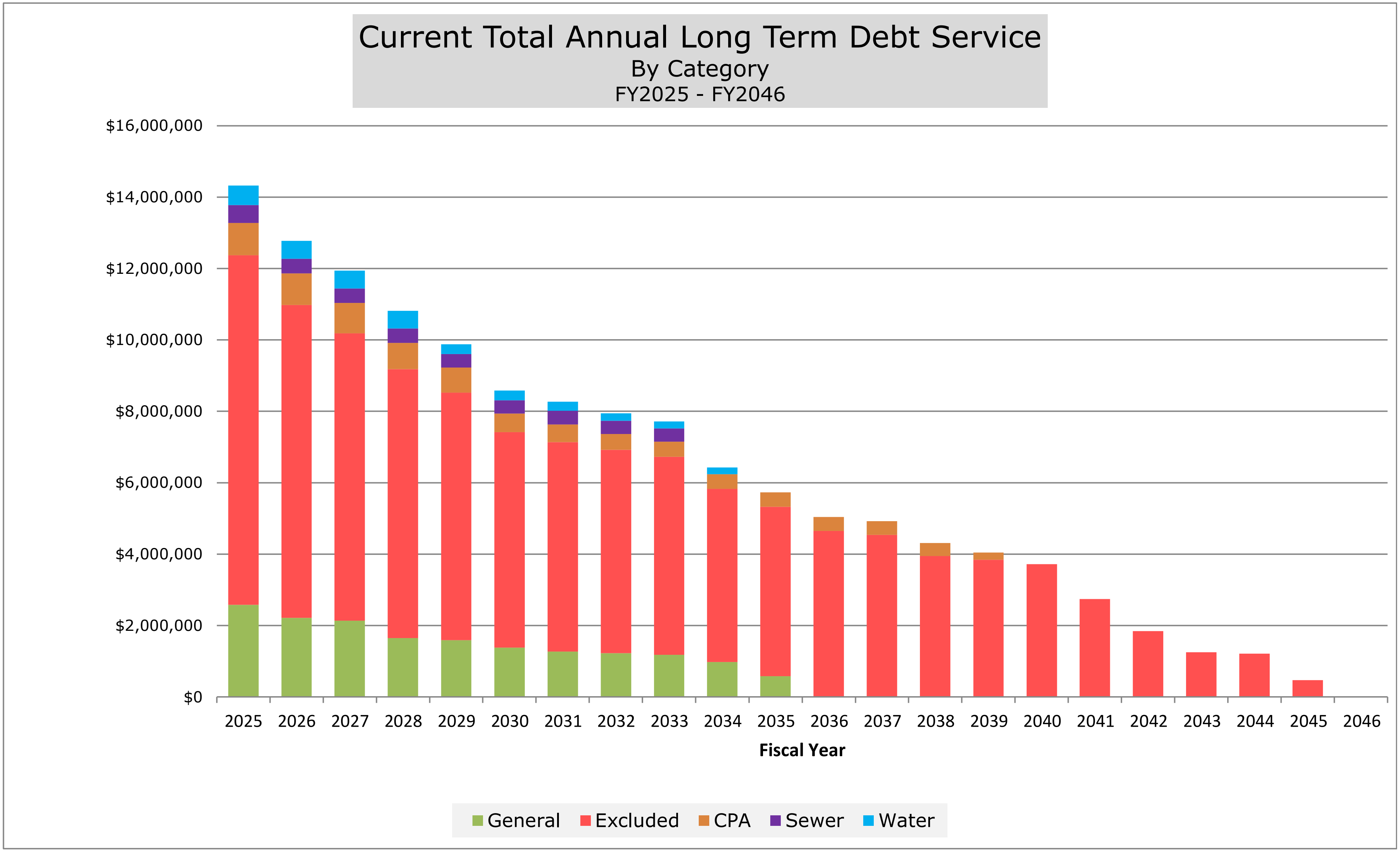

FY2025 Debt Service
Share of Total
$19,633,332
Sewer Debt
3%
Water
Debt
8%
CPA
Debt
7%
General Debt
32%
Debt Excluded
50%
General Debt
Debt Excluded
CPA Debt
Sewer Debt
Water Debt

Town of Needham
Current Long Term Debt Service Obligations
Inclusive of the April 14, 2022 Bond Issue

Fiscal Year	General	Excluded	CPA	RTS	Sewer	Water	Total
2025	$2,576,802.52	$9,794,891.26	$908,081.26		$497,005.66	$550,196.91	$14,326,978
2026	$2,218,452.52	$8,763,316.26	$882,956.26		$407,827.39	$503,228.76	$12,775,781
2027	$2,134,484.39	$8,048,031.26	$852,656.26		$406,701.63	$497,058.76	$11,938,932
2028	$1,651,051.26	$7,531,973.76	$738,543.76		$400,452.24	$491,411.50	$10,813,433
2029	$1,593,115.64	$6,933,775.01	$700,918.76		$374,829.00	$273,088.06	$9,875,726
2030	$1,381,686.27	$6,040,688.76	$514,668.76		$374,907.65	$267,663.04	$8,579,614
2031	$1,269,538.76	$5,865,105.01	$500,281.26		$374,987.84	$261,387.51	$8,271,300
2032	$1,224,827.50	$5,697,903.76	$437,256.26		$375,070.14	$206,775.00	$7,941,833
2033	$1,184,580.00	$5,538,220.02	$424,856.26		$375,154.05	$195,650.00	$7,718,460
2034	$977,268.75	$4,849,678.14	$413,556.26			$184,600.00	$6,425,103
2035	$583,156.25	$4,747,046.89	$403,356.26				$5,733,559
2036		$4,645,962.51	$393,056.26				$5,039,019
2037		$4,543,575.01	$382,531.26				$4,926,106
2038		$3,945,940.63	$366,853.13				$4,312,794
2039		$3,845,384.38	$203,250.00				$4,048,634
2040		$3,720,753.13					$3,720,753
2041		$2,741,225.00					$2,741,225
2042		$1,845,650.00					$1,845,650

Town of Needham
Current Long Term Debt Service Obligations
Inclusive of the April 14, 2022 Bond Issue

Fiscal Year	General	Excluded	CPA	RTS	Sewer	Water	Total
2043		$1,252,300.00					$1,252,300
2044		$1,213,300.00					$1,213,300
2045		$466,900.00					$466,900
2046							


Current Total Annual Long Term Debt Service
By Category
FY2025 - FY2046
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
2025
2026
2027
2028
2029
2030
2031
2032
2033
2034
2035
2036
2037
2038
2039
2040
2041
2042
2043
2044
2045
2046
Fiscal Year
General
Excluded
CPA
Sewer
Water

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
Town Hall (Series III)			25,000.00	25,000.00	25,000.00					
Interest			1,906.26	1,156.26	390.63					
Town Hall (Series III)	$385,000	01-Aug-26	26,906.26	26,156.26	25,390.63					
59 Lincoln Street & 89 School Street			3,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	6,000.00	
Interest			415.00	365.00	325.00	282.50	237.50	192.50	265.00	
59 Lincoln Street & 89 School Street	$52,500	15-Jul-32	3,415.00	2,365.00	2,325.00	2,282.50	2,237.50	2,192.50	6,265.00	
Senior Center (Series I)			50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	45,000.00	135,000.00	
Interest			13,756.26	12,256.26	10,756.26	9,193.76	7,537.51	5,906.26	7,846.88	
Senior Center (Series I)	$1,000,000	01-Nov-32	63,756.26	62,256.26	60,756.26	59,193.76	57,537.51	50,906.26	142,846.88	
59 Lincoln Street & 89 School Street			50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	150,000.00	
Interest			14,500.00	13,000.00	11,500.00	9,937.50	8,281.25	6,562.50	8,718.75	
59 Lincoln Street & 89 School Street	$1,005,000	01-Nov-32	64,500.00	63,000.00	61,500.00	59,937.50	58,281.25	56,562.50	158,718.75	
37-39 Lincoln Street			30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	90,000.00	
Interest			8,700.00	7,800.00	6,900.00	5,962.50	4,968.75	3,937.50	5,231.25	
37-39 Lincoln Street	$605,000	01-Nov-32	38,700.00	37,800.00	36,900.00	35,962.50	34,968.75	33,937.50	95,231.25	
51 Lincoln Street			45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	135,000.00	
Interest			13,050.00	11,700.00	10,350.00	8,943.75	7,453.13	5,906.26	7,846.88	
51 Lincoln Street	$950,000	01-Nov-32	58,050.00	56,700.00	55,350.00	53,943.75	52,453.13	50,906.26	142,846.88	
Senior Center (Series II)			250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	1,000,000.00	
Interest			85,000.00	77,500.00	69,687.50	61,406.25	52,812.50	43,906.25	79,687.50	
Senior Center (Series II)	$5,050,000	15-Jul-33	335,000.00	327,500.00	319,687.50	311,406.25	302,812.50	293,906.25	1,079,687.50	
Senior Center (Series III)			50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	200,000.00	
Interest			15,225.00	13,975.00	12,725.00	11,400.00	10,075.00	8,750.00	17,500.00	
Senior Center (Series III)	$1,050,500	15-May-34	65,225.00	63,975.00	62,725.00	61,400.00	60,075.00	58,750.00	217,500.00	

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
66 - 70 Chestnut Street			70,000.00	70,000.00	70,000.00	70,000.00	70,000.00	70,000.00	280,000.00	
Interest			21,350.00	18,550.00	15,750.00	13,475.00	11,550.00	9,450.00	16,800.00	
66 - 70 Chestnut Street	$1,330,000	15-Nov-33	91,350.00	88,550.00	85,750.00	83,475.00	81,550.00	79,450.00	296,800.00	
Central Avenue/Elliot Street Bridge			50,000.00	50,000.00	50,000.00					
Interest			6,000.00	4,000.00	2,000.00					
Central Avenue/Elliot Street Bridge	$500,000	15-Jan-27	56,000.00	54,000.00	52,000.00					
Rosemary Recreational Complex			150,000.00	150,000.00	150,000.00	150,000.00	150,000.00			
Interest			33,750.00	26,250.00	18,750.00	11,250.00	3,750.00			
Rosemary Recreational Complex	$2,260,000	15-Jul-28	183,750.00	176,250.00	168,750.00	161,250.00	153,750.00			
Memorial Park Building			75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	70,000.00		
Interest			20,375.00	16,625.00	12,875.00	9,125.00	5,375.00	1,750.00		
Memorial Park Building	$970,000	01-Aug-29	95,375.00	91,625.00	87,875.00	84,125.00	80,375.00	71,750.00		
Public works Storage Facility			205,000.00							
Interest			10,250.00							
Public works Storage Facility	$1,025,000	01-Feb-25	215,250.00							
Public Services Administration Building (Refunding Bond)			190,000.00	195,000.00	185,000.00					
Interest			24,700.00	15,200.00	7,400.00					
Public Services Administration Building (Re	$1,201,500	01-Feb-27	214,700.00	210,200.00	192,400.00					
Public Services Administration Building (Refunding Bond)			70,000.00							
Interest			1,750.00							
Public Services Administration Building (Re	$280,000	15-Jul-24	71,750.00							
High School Cafeteria Construction			150,000.00	150,000.00	150,000.00					
Interest			18,000.00	12,000.00	6,000.00					
High School Cafeteria Construction	$1,500,000	15-Jan-27	168,000.00	162,000.00	156,000.00					
High School Expansion Construction			325,000.00	325,000.00	325,000.00	325,000.00	325,000.00	325,000.00	1,625,000.00	
Interest			131,625.00	115,375.00	99,125.00	82,875.00	66,625.00	53,625.00	121,875.00	
High School Expansion Construction	$6,500,000	15-Jul-34	456,625.00	440,375.00	424,125.00	407,875.00	391,625.00	378,625.00	1,746,875.00	

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
High School Expansion Construction			255,000.00	255,000.00	255,000.00	255,000.00	255,000.00	255,000.00	1,255,000.00	
Interest			113,450.00	100,700.00	87,950.00	75,200.00	62,450.00	49,700.00	97,600.00	
High School Expansion Construction	$4,004,000	01-Aug-34	368,450.00	355,700.00	342,950.00	330,200.00	317,450.00	304,700.00	1,352,600.00	
Total General Fund Debt Service Within the Levy Limit			2,576,802.52	2,218,452.52	2,134,484.39	1,651,051.26	1,593,115.64	1,381,686.27	5,239,371.26	
Newman School Extraordinary Repairs (Series IV)			452,000.00	448,000.00	448,000.00	448,000.00	448,000.00	448,000.00	1,334,000.00	
Interest			90,460.00	81,460.00	72,500.00	62,980.00	52,900.00	42,820.00	58,760.00	
Newman School Extraordinary Repairs (Se	$9,000,000	15-Jul-32	542,460.00	529,460.00	520,500.00	510,980.00	500,900.00	490,820.00	1,392,760.00	
Newman School Extraordinary Repairs (Series V)			110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	330,000.00	
Interest			31,900.00	28,600.00	25,300.00	21,862.50	18,218.75	14,437.50	19,181.25	
Newman School Extraordinary Repairs (Se	$2,200,000	01-Nov-32	141,900.00	138,600.00	135,300.00	131,862.50	128,218.75	124,437.50	349,181.25	
Eliot School (Refunding Bond)			245,000.00							
Interest			4,900.00							
Eliot School (Refunding Bond)	$2,562,000	15-Nov-24	249,900.00							
High School Series 1 (Refunding Bond)			455,000.00	450,000.00						
Interest			27,100.00	9,000.00						
High School Series 1 (Refunding Bond)	$4,775,000	15-Nov-25	482,100.00	459,000.00						
High Rock School Design (Refunding Bond)			20,000.00	20,000.00	18,500.00					
Interest			1,940.00	1,140.00	370.00					
High Rock School Design (Refunding Bond)	$187,770	01-Aug-26	21,940.00	21,140.00	18,870.00					
High Rock & Pollard School Projects (Refunding Bond)			50,000.00	50,000.00	46,500.00					
Interest			4,860.00	2,860.00	930.00					
High Rock & Pollard School Projects (Refur	$429,470	01-Aug-26	54,860.00	52,860.00	47,430.00					
High School (Series IIA) (Refunding Bond)			485,000.00							
Interest			9,700.00							
High School (Series IIA) (Refunding Bond)	$2,991,900	01-Aug-24	494,700.00							

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
High School (Series IIB) (Refunding Bond)			95,000.00	95,000.00	93,500.00					
Interest			9,440.00	5,640.00	1,870.00					
High School (Series IIB) (Refunding Bond)	$782,850	01-Aug-26	104,440.00	100,640.00	95,370.00					
High Rock & Pollard School Projects (Series III) (Refunding Bond)			240,000.00	235,000.00	231,500.00	230,000.00				
Interest			32,660.00	23,160.00	13,830.00	4,600.00				
High Rock & Pollard School Projects (Serie:	$2,253,010	01-Aug-27	272,660.00	258,160.00	245,330.00	234,600.00				
Owens Farm Land Purchase			280,000.00	280,000.00	280,000.00	280,000.00	280,000.00	280,000.00	1,400,000.00	1,820,000.00
Interest			180,900.00	169,700.00	158,500.00	147,300.00	136,100.00	124,900.00	481,350.00	272,150.00
Owens Farm Land Purchase	$7,000,000	15-Jan-42	460,900.00	449,700.00	438,500.00	427,300.00	416,100.00	404,900.00	1,881,350.00	2,092,150.00
609 Central Land Purchase			25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	125,000.00	100,000.00
Interest			13,750.00	12,750.00	11,750.00	10,750.00	9,750.00	8,750.00	30,968.78	9,375.00
609 Central Land Purchase	$730,000	15-Jan-39	38,750.00	37,750.00	36,750.00	35,750.00	34,750.00	33,750.00	155,968.78	109,375.00
William School Construction Project			720,000.00	720,000.00	720,000.00	720,000.00	720,000.00	720,000.00	3,600,000.00	6,480,000.00
Interest			505,800.00	469,800.00	433,800.00	397,800.00	361,800.00	333,000.00	1,341,000.00	992,700.00
William School Construction Project	$18,000,000	15-Jul-43	1,225,800.00	1,189,800.00	1,153,800.00	1,117,800.00	1,081,800.00	1,053,000.00	4,941,000.00	7,472,700.00
William School Construction Project			295,000.00	295,000.00	295,000.00	295,000.00	295,000.00	295,000.00	1,475,000.00	2,060,000.00
Interest			191,231.26	176,481.26	161,731.26	146,981.26	132,231.26	117,481.26	411,143.79	210,503.16
William School Construction Project	$7,400,000	01-Aug-41	486,231.26	471,481.26	456,731.26	441,981.26	427,231.26	412,481.26	1,886,143.79	2,270,503.16
Public Safety Buildings Construction			465,000.00	465,000.00	465,000.00	460,000.00	460,000.00	460,000.00	2,300,000.00	4,600,000.00
Interest			340,450.00	317,200.00	293,950.00	270,825.00	247,825.00	224,825.00	849,275.00	681,662.50
Public Safety Buildings Construction	$11,565,000	01-Aug-44	805,450.00	782,200.00	758,950.00	730,825.00	707,825.00	684,825.00	3,149,275.00	5,281,662.50
High Rock & Pollard School Projects (Refunding Bond)			475,000.00	480,000.00	480,000.00	475,000.00	470,000.00			
Interest			99,950.00	76,200.00	57,000.00	37,800.00	18,800.00			
High Rock & Pollard School Projects (Refur	$3,788,500	01-Feb-29	574,950.00	556,200.00	537,000.00	512,800.00	488,800.00			

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
Public Safety Buildings Construction			895,000.00	895,000.00	895,000.00	895,000.00	895,000.00	895,000.00	4,475,000.00	4,470,000.00
Interest			447,400.00	402,650.00	366,850.00	331,050.00	295,250.00	259,450.00	796,050.00	268,000.00
Public Safety Buildings Construction	$18,540,000	01-Feb-40	1,342,400.00	1,297,650.00	1,261,850.00	1,226,050.00	1,190,250.00	1,154,450.00	5,271,050.00	4,738,000.00
Public Safety Buildings Construction			830,000.00	830,000.00	830,000.00	830,000.00	830,000.00	830,000.00	4,150,000.00	4,970,000.00
Interest			427,250.00	385,750.00	344,250.00	302,750.00	261,250.00	219,750.00	721,100.00	297,800.00
Public Safety Buildings Construction	$19,160,000	15-Jul-40	1,257,250.00	1,215,750.00	1,174,250.00	1,132,750.00	1,091,250.00	1,049,750.00	4,871,100.00	5,267,800.00
Public Safety Buildings Construction			485,000.00	485,000.00	485,000.00	485,000.00	485,000.00	485,000.00	2,415,000.00	960,000.00
Interest			258,825.00	239,425.00	220,025.00	195,775.00	171,525.00	147,275.00	385,125.00	28,800.00
Public Safety Buildings Construction	$9,970,000	15-Aug-36	743,825.00	724,425.00	705,025.00	680,775.00	656,525.00	632,275.00	2,800,125.00	988,800.00
High School (Refunding Bond)			175,000.00	180,000.00	180,000.00	85,000.00				
Interest			26,625.00	17,750.00	8,750.00	2,125.00				
High School (Refunding Bond)	$1,149,000	15-Jul-27	201,625.00	197,750.00	188,750.00	87,125.00				
Newman School Extraordinary Repairs (Refunding Bond)			240,000.00	240,000.00	245,000.00	245,000.00	205,000.00			
Interest			52,750.00	40,750.00	28,625.00	16,375.00	5,125.00			
Newman School Extraordinary Repairs (Re	$1,894,000	15-Jul-28	292,750.00	280,750.00	273,625.00	261,375.00	210,125.00			
Total General Fund Debt Service Excluded from the Levy Limit			9,794,891.26	8,763,316.26	8,048,031.26	7,531,973.76	6,933,775.01	6,040,688.76	$26,697,953.82	$28,220,990.66

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
Town Hall (Series III)			80,000.00	80,000.00	80,000.00					
Interest			6,100.00	3,700.00	1,250.00					
Town Hall (Series III)	$1,225,000	01-Aug-26	86,100.00	83,700.00	81,250.00					
Town Hall (Series IV)			55,000.00	55,000.00	55,000.00	50,000.00	50,000.00	50,000.00	50,000.00	
Interest			7,375.00	6,275.00	5,175.00	4,062.50	2,937.50	1,812.50	625.00	
Town Hall (Series IV)	$970,000	15-Jul-30	62,375.00	61,275.00	60,175.00	54,062.50	52,937.50	51,812.50	50,625.00	
Rosemary Recreational Complex			200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	1,000,000.00	800,000.00
Interest			106,000.00	96,000.00	86,000.00	76,000.00	66,000.00	58,000.00	200,000.00	50,750.00
Rosemary Recreational Complex	$4,000,000	15-Jul-37	306,000.00	296,000.00	286,000.00	276,000.00	266,000.00	258,000.00	1,200,000.00	850,750.00
Rosemary Recreational Complex			165,000.00	165,000.00	165,000.00	160,000.00	160,000.00	160,000.00	800,000.00	475,000.00
Interest			85,481.26	77,231.26	68,981.26	60,856.26	52,856.26	44,856.26	128,681.30	19,940.65
Rosemary Recreational Complex	$3,221,000	01-Aug-37	250,481.26	242,231.26	233,981.26	220,856.26	212,856.26	204,856.26	928,681.30	494,940.65
Town Hall (Refunding Bond)			165,000.00	170,000.00	170,000.00	175,000.00	165,000.00			
Interest			38,125.00	29,750.00	21,250.00	12,625.00	4,125.00			
Town Hall (Refunding Bond)	$1,345,000	15-Jul-28	203,125.00	199,750.00	191,250.00	187,625.00	169,125.00			
Total CPA Debt Service			908,081.26	882,956.26	852,656.26	738,543.76	700,918.76	514,668.76	2,179,306.30	1,345,690.65

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
Sewer Pump Station Reservoir B - MWPAT			309,222.00	315,942.00	322,809.00	329,825.00	336,993.00	344,317.00	1,078,504.00	
Interest			65,308.66	58,660.39	51,867.63	44,927.24	37,836.00	30,590.65	46,708.03	
Sewer Pump Station Reservoir B - MWPAT	$6,034,290	15-Jan-33	374,530.66	374,602.39	374,676.63	374,752.24	374,829.00	374,907.65	1,125,212.03	
MWRA Sewer System Rehab - I/I Work			88,000.00							
Interest										
MWRA Sewer System Rehab - I/I Work	$440,000	15-Nov-24	88,000.00							
Sewer Rehabilitation - Rte 128 Area (Refunding Bond)			5,000.00	5,000.00	5,000.00	5,000.00				
Interest			850.00	600.00	400.00	200.00				
Sewer Rehabilitation - Rte 128 Area (Refur	$36,000	01-Feb-28	5,850.00	5,600.00	5,400.00	5,200.00				
Sewer Main Replacement			25,000.00	25,000.00	25,000.00	20,000.00				
Interest			3,625.00	2,625.00	1,625.00	500.00				
Sewer Main Replacement	$145,000	15-Aug-27	28,625.00	27,625.00	26,625.00	20,500.00				
Total Sewer Fund Debt Service			497,005.66	407,827.39	406,701.63	400,452.24	374,829.00	374,907.65	1,125,212.03	

Town of Needham Schedule of Outstanding Long Term Debt Service

Project	Amount Issued	Final Maturity	DEBT SERVICE 2025	DEBT SERVICE 2026	DEBT SERVICE 2027	DEBT SERVICE 2028	DEBT SERVICE 2029	DEBT SERVICE 2030	DEBT SERVICE 2031 - 2035	DEBT SERVICE After 2035
MWPAT Water DWS-08-24			42,506.17	43,361.11	44,232.73	45,121.02	46,028.95	46,953.49	47,897.61	
			6,339.24	5,416.15	4,474.53	3,513.98	2,534.11	1,534.55	514.90	
MWPAT Water DWS-08-24	$765,335	15-Jul-30	48,845.41	48,777.26	48,707.26	48,635.00	48,563.06	48,488.04	48,412.51	
St Mary's Pump Station			100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	395,000.00	
Interest			30,275.00	27,775.00	25,275.00	22,625.00	19,975.00	17,325.00	34,300.00	
St Mary's Pump Station	$1,995,000	15-May-34	130,275.00	127,775.00	125,275.00	122,625.00	119,975.00	117,325.00	429,300.00	
Water Main Improvements			40,000.00							
Interest			800.00							
Water Main Improvements	$400,000	15-Nov-20	40,800.00							
St Mary's Pump Station			90,000.00	90,000.00	90,000.00	90,000.00	90,000.00	90,000.00	350,000.00	
Interest			27,150.00	23,550.00	19,950.00	17,025.00	14,550.00	11,850.00	20,700.00	
St Mary's Pump Station	$1,700,000	15-Nov-33	117,150.00	113,550.00	109,950.00	107,025.00	104,550.00	101,850.00	370,700.00	
Water Service Connection Replacement (MWRA)			100,000.00	100,000.00	100,000.00	100,000.00				
Interest										
Water Service Connection Replacement (MWRA)	$1,000,000	15-May-28	100,000.00	100,000.00	100,000.00	100,000.00				
Water System Rehabilitation (MWRA)			113,126.50	113,126.50	113,126.50	113,126.50				
Interest										
Water System Rehabilitation (MWRA)	$1,131,265	15-May-28	113,126.50	113,126.50	113,126.50	113,126.50				
Total Water Fund Debt Service			550,196.91	503,228.76	497,058.76	491,411.50	273,088.06	267,663.04	848,412.51	
Total Debt Service			14,326,977.61	12,775,781.19	11,938,932.30	10,813,432.52	9,875,726.47	8,579,614.48	36,090,255.92	29,566,681.31